

Council

25<sup>th</sup> February 2010

10.00 am

Item

9

Public <u>Paper</u>

#### SHROPSHIRE COUNCIL REVENUE BUDGET STRATEGY 2010/11

**Responsible Officer** Laura Rowley

Email: laura.rowley@shropshire.gov.uk Telephone: 01743 252007

#### **Summary**

This report sets out the proposed Revenue Budget for Shropshire Council for 2010/11.

The budgetary development process for 2010/11 builds on:

- the vision and service priorities agreed by the new Council set out in the Community Strategy and in the Council's Corporate Plan;
- ➤ the financial planning parameters agreed by the newly elected Cabinet in July 2009;
- the continuing policy of constraining Council Tax increases to between 0% and 3.5% for the first three years of the unitary Council and the resource and spend projections approved by Full Council as part of the medium term financial planning projections;
- Formal reports to Cabinet on 23<sup>rd</sup> September and 21<sup>st</sup> October and to all Scrutiny Committees in the November/December cycle of meetings. Seminars were also held for Members wishing to look further into the detail of the proposals:
- > the outcomes from public consultation;
- ➤ the decision by Full Council on 20<sup>th</sup> January 2010 to change the basis of charging Council Tax on empty properties.

The most important changes between the draft of the Budget approved for consultation by Cabinet in October and this latest draft are set out below. These changes reflect the most up to date Government announcements on funding, our most up to date resource projections and the ways in which the Council proposes to use the additional resources now available so as to respond to consultation and to service pressures.

Key Changes since 21 <sup>st</sup> October budget report	£
Improvements to our Available Funding	
Over achievement of Corporate savings target	405,000
Increase in Council Tax Taxbase	1,110,217
Revision of present rate of relief on Council Tax on empty properties (Council 20 <sup>th</sup> Jan 2010)	498,906
Increase in Collection Fund surplus	11,679
Reduction in Pay Award Provision	1,275,222
Total Additional Resources Available	3,301,024
Proposed Use of Resources	
Looked After Children	500,000
Public Transport	500,000
Transition Cases for Young People with Learning Disabilities into Adult Social Care	335,000
Meals on Wheels charges – non implementation	15,000
Physical Disabilities	150,000
Full Year Effect of reducing council tax increase to 0% in 2009/10	367,380
Bringing Empty Properties Back Into Use	80,000
Costs of Prudential Borrowing	1,040,019
Remaining Contingency for Pay Related Increases in 2010/11	313,625
Total Proposed Use of Resources	3,301,024

Overview and Scrutiny reviewed the Revenue Budget Strategy 2010/11 and the Shropshire Council Capital Programme 2010/11 to 2014/15 on 29<sup>th</sup> January 2010. Cabinet on the 3<sup>rd</sup> February 2010 recommended that Council approve the revenue budget on the basis of the proposed use of resources set out above. Since this date, the final budget consultations have now been completed and some further refinements have been made to the savings proposals the first, relating to meals on wheels prices and the second relating to the Development Services savings proposals.

One of the key messages resulting from the public budget consultations was that an increase in charges for meals on wheels was an unpopular saving proposal. As a result of this feedback, it is proposed that this saving should no longer be delivered. A total of £500,000 extra funding is now being provided for Adult Social Care, of which £15,000 will be used to avoid an increase in the price of meals on wheels.

Development Services have now completed a further stage of work on unitary implementation, and this has resulted in the identification of some List One

savings that are easier to deliver than those originally proposed. These savings have replaced some of the List Two savings proposals that would have had a detrimental effect on service delivery and further detail is provided later in the report. These refinements have been drawn to the attention of the Chair of Overview and Scrutiny.

#### Recommendations

Members are asked to:

- A. To approve the proposed Revenue Budget for 2010/11 comprising:
  - (i) a Council Tax rise of between 0%-3.5% resulting in a basic amount of council tax for a Band D property in each of the former District Council areas as follows: -

	2010/11	2010/11
	Band D	Annual
		Increase
	£	%
Former Bridgnorth DC	1,164.72	3.50
Former North Shropshire DC	1,164.72	0.71
Former Oswestry BC	1,216.58	0.00
Former Shrewsbury & Atcham BC	1,164.72	1.29
Former South Shropshire DC	1,216.62	0.00

calculated in accordance with the provisions of the Local Government Finance Act 1992 (section 44) and the Local Government (Structural Changes) (Further Financial Provisions and Amendment) Regulation 2008.

(ii) In accordance with the provisions of Section 40 (2) of the 1992 Act, the amount of Council Tax calculated for each category of dwelling in each billing authority's area be as follows:

Property Band		Former BDC	
	2010/11	Annual	Weekly
	Charge	Increase	Increase
	£	£	£
А	776.48	26.26	0.51
В	905.89	30.63	0.59
С	1,035.31	35.02	0.67
D	1,164.72	39.39	0.76
Е	1,423.55	48.15	0.93
F	1,682.37	56.89	1.09
G	1,941.20	65.65	1.26

11   2,020.77   10.10   1.02	Н	2,329.44	78.78	1.52
------------------------------	---	----------	-------	------

Property Band		Former NSDC	
	2010/11	Annual	Weekly
	Charge	Increase	Increase
	£	£	£
Α	776.48	5.51	0.11
В	905.89	6.42	0.12
С	1,035.31	7.35	0.14
D	1,164.72	8.26	0.16
E	1,423.55	10.10	0.19
F	1,682.37	11.93	0.23
G	1,941.20	13.77	0.26
Н	2,329.44	16.52	0.32

Property Band		Former OBC	
	2010/11	Annual	Weekly
	Charge	Increase	Increase
	£	£	£
Α	811.05	0.00	0.00
В	946.23	0.00	0.00
С	1,081.40	0.00	0.00
D	1,216.58	0.00	0.00
Е	1,486.93	0.00	0.00
F	1,757.28	0.00	0.00
G	2,027.63	0.00	0.00
Н	2,433.16	0.00	0.00

Property Band		Former SABC	
	2010/11	Annual	Weekly
	Charge	Increase	Increase
	£	£	£
Α	776.48	9.92	0.19
В	905.89	11.57	0.22
С	1,035.31	13.23	0.25
D	1,164.72	14.88	0.29
E	1,423.55	18.19	0.35
F	1,682.37	21.49	0.41
G	1,941.20	24.80	0.48
Н	2,329.44	29.76	0.57

Property Band		Former SSDC	
. ,	2010/11	Annual	Weekly
	Charge	Increase	Increase
	£	£	£
Α	811.08	0.00	0.00
В	946.26	0.00	0.00
С	1,081.44	0.00	0.00
D	1,216.62	0.00	0.00
Е	1,486.98	0.00	0.00
F	1,757.34	0.00	0.00

G	2,027.70	0.00	0.00
Н	2,433.24	0.00	0.00

- (iii) A total precept of £127,799,354 be levied.
- (iv) To approve the formal council tax resolution as set out in Appendix J to determine the levels of Council Tax for Shropshire Council for 2010/11.
- (v) A net revenue budget (including schools) of £371,067,664 (Appendix B).
- (vi) To note the expenditure by Shropshire Council to be incurred in meeting the costs of voluntary early retirement and redundancy for staff leaving the Council's employment (Appendix E).
- (vii) The Director of Resources be authorised to make any final changes if necessary.
- B. To approve the following increases in charges relating to the Housing Revenue Account:
  - (i) To approve the Housing Revenue Account rent increase of 1.94%. This increase is consistent with the Formula Rent guideline calculated by the Government.
  - (ii) To approve the increase in garage rents by 3% with an additional increase in Bridgnorth to achieve convergence with Oswestry in 3 years (presently Bridgnorth garage rents are 73p per week less in Bridgnorth than in Oswestry).
  - (iii) To approve that service charges for Council tenants increase inline with inflation (3%).
- C. To approve that parking season tickets increase as detailed in Appendix H. (N.B. all other fees and charges were agreed by Cabinet on 6<sup>th</sup> January 2010.)

#### **REPORT**

#### Detail

This report sets out the proposed Revenue Budget for Shropshire Council for 2010/11. These proposals build on the key parameters approved by the Cabinet in September 2009 and take account of the latest information available to us. The report begins by providing the detail on the base budget build up, growth and savings proposals, the Housing Revenue Account and then goes on to outline the key areas of difference between the October 2009 position and the final budget strategy.

#### **RESOURCES**

2. The resources available for Shropshire Council in 2010/11 are set out in the table below.

SHROPSHIRE COUNCIL RESOURCE PROJECTIONS 2010/11		
	October	February
	Estimate	Actual
	£	£
Revenue Support Grant/Business rate	93,487,539	93,487,539
Assumed Grant Loss	(2,000,000)	(2,000,000)
Dedicated Schools Grant	151,369,092	151,369,092
Council Tax (0% to 31/2% increase)	126,190,231	127,799,354
Collection Fund Surplus	400,000	411,679
Available Resources (Before Specific Grants and	369,446,862	371,067,664
Income)		

3. The total available resources for 2010/11 are estimated at £371m. This estimate is based on a number of assumptions which are set out below.

#### **Revenue Support Grant/NNDR**

- 4. The announcement of the Provisional Revenue Support Grant Settlement by the Under-Secretary of State for Communities and Local Government, Mrs Follett, at the end of November confirmed these figures and said that no changes are expected unless there are exceptional circumstances.
- 5. An assumed grant loss of £2m has been built into the resource projections in 2010/11 in order to prepare for an assumed grant loss of £4m in 2011/12 onwards. Savings have been identified that will meet the £2m reduction in 2010/11 and will carry forward to minimise the effects of the anticipated grant loss on direct services in 2011/12.

#### **Dedicated Schools Grant**

6. The Dedicated Schools Grant (DSG) is based upon the latest available grant allocation and pupil projections made by Children and Young Peoples' Services. This figure takes account of the final allocations received for 2009/10 and the September 2009 count. This funding is ringfenced for schools expenditure and hence any increases or decreases in DSG do not affect the resource position for the rest of the Council.

#### **Council Tax**

- 7. The estimated income from Council Tax of £127,799,354 is based upon the following assumptions:
  - ➤ That the council tax increase for planning purposes for 2010/11 is between 0% and 3.5% for the previous District and Borough areas to ensure that council tax equalises after the first 3 years of unitary, which is in line with the commitment made in the One Council Business Case.

5 Former District Areas	2010/11
Bridgnorth	3.50%
North Shropshire	0.71%
Oswestry	0.00%
Shrewsbury & Atcham	1.29%
South Shropshire	0.00%

- > The most up to date Council Tax taxbase.
- Current collection rates remaining the same at 98.5%.
- A surplus being achieved on the Collection Fund of £411,679 based on the latest calculations undertaken in January 2010.
- ➤ The most up to date Council policy on Council Tax on empty properties. Following the approval of the revised discretionary discount policy on empty properties to 50% for six months only and then removing the discount, the Council Taxbase has increased by 421.42 Band D equivalents which in turn will generate an additional Council Tax income of £498,844.

Note that because of the 0% increase in Council Tax in 2009/10 and an upper ceiling of 3.5% for 2010/11 and 2011/12 there will be a marginal difference of about £11 per annum at the end of the 3 years on Council Tax levels in different parts of the County.

#### **Spend Projections**

8. The base budget expenditure projections are based on the following assumptions:

#### Pay Award

The pay increase for 2010/11 has been reduced to 0%. This reflects the pay award received in 2009/10, and the indication that there is unlikely to be a pay award for 2010/11.

#### **Prices**

Inflation of 1% has been built in for price increases. This inflationary rate has been set after consultation with officers about the level of inflation currently being experienced within service areas. The RPI now indicates that inflation is greater than 1% however service areas received price inflation of 2.5% in 2009/10 when the RPI has indicated that during this period there has been deflationary pressure.

#### **Pensions**

An increase in the employers' contribution rate of 1.1% has been built into the budget, in line with the latest actuarial valuation.

#### **Savings Target**

9. For 2010/11 our projections show a savings target of £7.134m. The Leader, Acting Chief Executive and Director of Resources met with Portfolio holders and Directors to discuss the budget proposals within their portfolio and to work up detailed savings proposals. Details of the savings proposals for all Directorates are included at Appendix D. Presently the total savings identified of £7.5m exceed the target by £0.4m and this additional resource has been factored into the available resources. List One of Appendix D sets out efficiency savings or savings that can be achieved through deletion of vacant posts or voluntary early retirement/redundancies. Savings in List One have no major service implications. Savings in List Two are more difficult to achieve and may involve service reductions, the deletion of posts that give rise to redeployment, or possibly compulsory redundancies. Consultation will take place with staff and trade unions on any redundancy proposals in accordance with the Council's Redundancy Policy. Please note that the third quarter revenue budget monitor includes the allocation of the £2.3m from existing resources into the Voluntary Early Retirement and Redundancy Reserve.

#### **Expenditure**

10. In addition to the proposed use of additional resources, the expenditure proposals also incorporate expenditure relating to contributions to balances and the necessary increase in the debt charges budget in order to meet our interest payments on our outstanding debt. The detail behind these items is provided below.

#### Contribution to Balances

The unitary council budget for 2009/10 included a contribution from balances of £3.22m which represented the transformational savings that would be generated in future years. These savings will be fully achieved in 2010/11 and so the use of balances has been removed.

#### Debt charges

Additional expenditure of £3.2m is required to meet the interest payments associated with the level of borrowing currently undertaken by the Council. The Council has recently borrowed £17m for the capital programme at rates of 4.05% and 4.02% over the next 10 years. A further £10.9m of short term borrowing has also been undertaken at 2.06% and 2.56% as the Council takes advantage of the low interest rates currently available .

#### Reserves

- 11. The Council's policy is to hold general fund balances of between ½% and 2% of the gross revenue budget for the council. For 2009/10 this equates to between £2.87m and £11.48m. The balance currently held on the general fund balance is £2.87m, therefore at the minimum required.
- 12. The Council also holds a number of earmarked reserves. It has been necessary to build additional one off resources into some of these reserves during 2009/10 in order to meet specific costs arising during this financial year. This includes the voluntary early retirement reserve which has been increased in order to meet the costs highlighted earlier in the report. Shropshire has also experienced severe winter weather over the winter months and it has been necessary to identify resources to increase the severe weather reserve. A total of £1m has been identified from the additional Performance Reward Grant received and through a review of other earmarked reserves inherited from the district councils. This virement is to be reflected in the Quarter 4 Revenue Monitor.

#### **Housing Revenue Account**

- 13. The Housing Revenue Account (HRA) deals with all aspects of Council housing and there is a statutory requirement to maintain the HRA ring-fenced from the General Fund to avoid any cross subsidy either to or from Council Tax. The net cost of the service is met by tenants' rents, and since the introduction of Rent Restructuring in April 2002, housing rents are determined by using the Government set formula rent calculation. Whilst compliance with formula rent is not mandatory, failure to comply would have adverse consequences on subsidy payments and/or income to the HRA. The implication is that that the introduction of rent restructuring has effectively removed local discretion to set the level of rent increase.
- 14. The formula rent calculation makes provision for an annual inflationary increase based on the preceding September RPI plus ½%, plus an incremental step towards achieving the recommended Target Rent for each property by a specified convergence date. This means that all rents will not increase by a consistent amount, as the net change for an individual property

in any year is influenced by the movement that is needed to achieve convergence. In recent years the Government has revised the convergence date as a method of reducing or increasing the overall level of increase.

- 15. The parameters for setting formula rent and calculating the level of Housing Subsidy payment are issued by Government in the annual Housing Revenue Account Determination notices. A draft determination for 2010/11 was issued in December 2009 and final notices were released on 3 February 2010. Whilst there were some minor changes in the level of Housing Subsidy between the draft and final notices, there was no impact on the rent calculation. Application of the formula rent calculation for 2010/11 will result in an average increase in rent of 1.94%.
- 16. In January and February tenants groups were consulted on the proposal to set rent levels for 2010/11 on the basis of formula rent. At the Raising the Bar Tenants Conference held on 22 January 2009, 72% of the attendees voted in support of the proposal. The proposal was also endorsed by the Oswestry Tenants Working Group on 29 January 2010 and the Bridgnorth Tenants Federation Executive Committee on 9 February 2010.
- 17. Garage rents are not determined by the formula rent calculation and it is recommended that these should increase by 3%. However, Oswestry weekly rents are currently 73p more than Bridgnorth and it is recommended that Bridgnorth rents are further increased to achieve convergence with Oswestry in 3 years.
- 18. In addition to rent, some tenants receive charges to cover the cost of a number of services such as cleaning and heating in communal accommodation. It is recommended that these service charges are increased inline with the relevant cost inflation which is 3% (based on wages increases for cleaning staff and RPI of all other costs).
- 19. Members will be aware that Shropshire Council HRA is in negative subsidy and the estimated net payment to the Government for 2010/11 will be £4.8m. This cost has been reflected in the HRA and the overall projection is that the account will remain in balance for the coming year. The summary HRA for 2010/11 is show at appendix G.

#### Fees & Charges

20. The fees and charges to be applied in 2010/11 have been approved by Cabinet on 6<sup>th</sup> January 2010. In addition to the fees and charges approved at that meeting, an increase to the charges for parking season tickets of between 10% and 15% is proposed in order that these charges increase in line with the increases in general car park tariffs. The details of the increases in car park charges are provided at Appendix H.

#### **Feedback from Budget Consultation**

- 21. Budget consultations with the public and interested parties have taken place over the last two months through the following meetings and events:-
  - 21 Local Joint Committees.
  - Stakeholder meetings including Taking Part, the Learning Disability Board, the Senior Citizens' Forum and the Young Peoples' Forum.
  - 2 detailed Budget consultations held at the Shirehall.
  - Through use of a web-based Budget Simulator.
  - Through a series of staff consultations.
- 22. A summary of the key messages received from consultation is included below:

#### Public and Stakeholder Meetings (637 votes) – See Appendix I

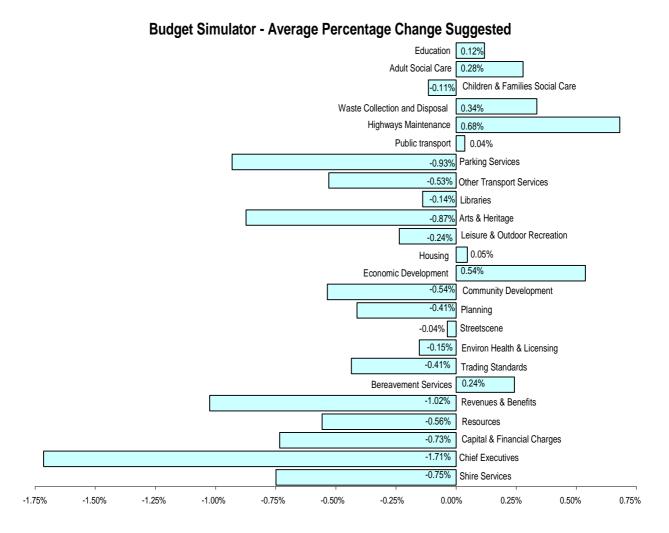
- ➤ 81% agreed that there should be savings in administration.
- 83% agreed that the Council should invest to save on energy efficiency measures.
- ▶ 65% agreed that efficiency savings should be identified from Housing, Planning and Environmental Services with 29% having no strong feelings about this issue.
- ➤ 56% believed that there should be increases in charges for some services, with 32% disagreeing with this proposal.
- ▶ 44% thought that there should be an increase for meals on wheels and 41% disagreed or strongly disagreed with this suggestion, others had no firm view.
- → 49% agreed with the removal of bus contracts with subsidy levels over £4 per journey compared to 40% who did not agree with this proposal and others with no firm view.
- ➤ 65% agreed that contributions for home care should increase where people have been assessed as being able to afford to pay for their care.
- ➤ Just over half (53%) of people said that they would rather see council tax rise than see cuts in local services.
- ➤ 43% thought that the proposed council tax increase for their area was acceptable with 23% believing it was slightly too high and 20% thought that it was far too high.
- ▶ 81% agreed that the Council should reduce the Council Tax discount on empty properties.
- > 81% believed the Council provides good or fair value for money.
- ▶ 85% agreed that the public consultations were a good way to involve local people in key decisions

The strongest message from young people was the need to provide affordable public transport.

Contact: Laura Rowley on 01743 252007

#### **Budget Simulator (975 responses received)**

The average budget set by the respondents gave a small decrease in spending overall for the Council's budget of 0.10%. A breakdown of the average change for each service area is shown below along with some of the recurring comments made.



#### Comments made by the participants included:-

- ➤ Improved efficiency required within the Council and measures to eliminate waste should be identified and acted upon.
- More spending required on prevention rather than being reactive, i.e. obesity and health.
- Scaling back the local joint committees and area partnerships.
- > The need to sell off redundant assets to pay off debt which has a long term drain on finances.
- Reduce discounts for empty or second homes.
- The need for a focus on economic growth in the current climate.
- More energy efficiency schemes need to be introduced in Council buildings and also grants for Shropshire council taxpayers to make the necessary efficiency improvements.
- The Council should prioritise services for vulnerable people.

- ➤ Reduce expenditure in Chief Executive's Department in areas such as Policy, Performance & Scrutiny and Communications.
- Need to concentrate on doing the basics well and stop trying to "go the extra mile".
- ➤ An improved usage of IT is required so as to reduce printing and unnecessary administration.
- More affordable housing is required across Shropshire.
- Improved recycling including plastics recycling should be introduced.
- Improve the physical appearance of our market towns.
- ➤ Invest in highways and road structure around Shropshire to improve road safety and transport links.
- Further steps should be taken to move to a unitary council remove area and local managers and move to one manager for the service.

#### Summary of Key Changes since 21st October budget report

#### **Resource Projections**

- 23. The Council Tax resource projections have increased by £1.62m from £369,446,862 to £371,067,664. This reflects the total increase in the Council Tax Taxbase from 106,998 to 108,361. Part of this increase is attributable to the Council's decision to revise the present rate of relief on Council Tax on empty properties. This revision has generated an additional £498,906 in Council Tax. The rest of the increase is due to an increase in the number of rateable properties in the County area.
- 24. The Collection Fund surplus has also been calculated for 2010/11 and this has increased by £11,679 to a total surplus of £411,679.

#### **Spending Projections**

- 25. Since the 21<sup>st</sup> October Cabinet meeting, the pay award for 2009/10 has been agreed and paid. The pay award received in 2009/10 was 1% with 1.25% being awarded to lower level posts. The budget for 2009/10 had assumed pay inflation of 1.9% therefore the existing base budget can be reduced. Indications show that there is unlikely to be a pay award for 2010/11. The 21<sup>st</sup> October budget paper assumed that pay inflation for 2010/11 would be 1%, this has now been reduced to 0%. This change has released funding of £1,275,222 to be reallocated to priority service areas.
- 26. Other key inflation assumptions have remained the same as in previous reports with 1% being provided for price increases, and 1.1% for the increase in pension contributions in line with the 2007 actuarial valuation.

#### Savings

27. The savings target identified in 21<sup>st</sup> October budget report was £7.1m. An additional £480,000 had also been identified corporately from the proposed reduction in the Area Partnership budget. This saving has been reduced to £405,000, in order to leave £75,000 to facilitate joint projects between local joint committees. In total, therefore we have exceeded our savings target of £7.1m by £0.4m.

#### Additional Resources Available

28. The changes outlined above have released £3,301,024 for use in the 2010/11 budget which can be used to meet a number of pressures facing services and to respond to the outcomes of budget consultations.

Key Changes since 21 <sup>st</sup> October budget report	£
Over achievement of Corporate savings target Increase in Council Tax Taxbase Revision of present rate of relief on Council Tax on empty properties (Council 20 <sup>th</sup> Jan 2010)	405,000 1,110,217 498,906
Increase in Collection Fund surplus Reduction in Pay Award Provision	11,679 1,275,222
Total Additional Resources Available	3,301,024

#### Proposed Use Of Additional Resources

29. There a number of service areas that are facing budget pressures which were highlighted in the 21<sup>st</sup> October report. It is proposed that the additional resources identified are used to address these issues.

#### Looked After Children

Growth of £500,000 is proposed to help address pressures on the budget for Looked After Children due to an increase in the number of placements funded by the Council. Steps are being taken to make the most effective use of available resources through better contractual arrangements with external service suppliers and greater use of foster care where this is appropriate and achievable.

#### Public transport

Growth of £500,000 is proposed to help meet the additional costs of providing public transport. The costs have increased due to uncertainty over fuel prices and the slowdown in the economy causing increases in tender prices received from operators and lower fares revenue from passengers. The provision of public transport has been a feature of the budget consultation. For young people in particular affordable, regular public transport was a major concern. This was a view shared by adults with learning disabilities and older people. On a positive note, people were very supportive of the Council's policy on concessionary fares that enables free use of buses before 9.30am.

#### Transition Cases for Young People with Learning Disabilities

Growth of £335,000 is proposed to fund the costs of transition cases for young people with learning disabilities who reach the age of 18 years and transfer across to Adult services. Every effort is made to utilise all block purchased places in order to reduce the additional cost to the service.

#### Meals on Wheels Saving

One of the strong messages heard at the public budget consultations was that an increase in charges for meals on wheels was an unpopular savings proposal. As a result of this feedback, it has been proposed that this proposed price increase that would have generated extra income of £15,000 a year should not be implemented.

#### Physical disabilities

The additional costs arising from an increase in service users requiring high care packages and a general increase in the number of service users with in this client group has led to pressure on the Physical Disabilities budget. Additional growth of £150,000 will be built into the base budget to meet these costs.

#### Effect of reducing Council Tax to 0% in 2009/10

The full year effect of reducing the council tax increase to 0% in 2009/10 was £367,380. This cost was funded from a one off funding source in 2009/10 and now needs to be met from ongoing resources.

#### **Empty Properties**

Growth of £80,000 is proposed to fund two posts in Community Services that will focus on bringing empty properties back into use. This is in accordance with the Council's planned approach to reducing the number of empty properties in Shropshire thereby enabling the housing waiting list to be reduced.

#### Costs of Prudential Borrowing

Growth of £1,040,000 is proposed to meet the additional revenue costs to be incurred from the prudential borrowing needed to deliver the capital programme. Some of this prudential borrowing will be used to deliver energy saving measures with a "payback" period of between 2 and 5 years set out in the Carbon Management Plan. The savings generated from these projects will be used to offset these costs in future years. The overwhelming majority of the public that responded in the consultation support this "invest to save" approach.

#### Remaining Contingency for Pay Related Increases in 2010/11

A contingency of £313,625 is proposed in order to offset any pay related increases that occur during 2010/11 such as job evaluation. The third phase of job evaluation is currently ongoing.

Proposed Use of Resources	£
Looked After Children	500,000
Public Transport	500,000
Transition Cases for Young People with Learning Disabilities into Adult Social Care	335,000
Meals on Wheels charges – non implementation	15,000
Physical Disabilities	150,000
Full Year Effect of reducing council tax increase to 0% in 2009/10	367,380
Empty Properties	80,000
Prudential Borrowing	1,040,019
Remaining Contingency for Pay Related Increases in 2010/11	313,625
Total Proposed Use of Resources	3,301,024

#### Council Tax Resolution

30. The precepts for Shropshire Wrekin and Fire Authority, the West Mercia Police Authority and the Parish and Town Councils of Shropshire have now been agreed by the relevant organisations. The increases of the major precepting bodies are as follows:

Precepting Body	% Increase in Council Tax
Shropshire Council	1.2% average 0 – 3.5% (in line with Business Case)
Shropshire Wrekin and Fire Authority	2.90%
West Mercia Police Authority	2.94%

31. The Council Tax Resolution at Appendix J incorporates these precepts and sets the Council Tax to be collected for each Parish of Shropshire.

#### <u>Development Services – Changes to Savings Proposals</u>

32. Development Services have now completed a further stage of work on unitary implementation, and this has resulted in the identification of some List One savings that are easier to deliver than those proposed in October. These savings have replaced some of the List Two savings proposals that would have had a detrimental effect on service delivery. The detailed savings proposals are shown at Appendix D, however a summary of the changes are recorded below for ease of reference:

Change in Savings Proposals	Amount (£)
List One	
Reduce Concessionary Fares Saving	(200,000)
Increase Strategy & Development savings from non pay budgets	200,000
including specialised consultancy costs.	
Reduction in advertising costs	20,000
Reduction in contracts payments	44,000
Environmental Maintenance savings from non-pay budgets.	68,000
Rationalisation of vehicles, plant and equipment within	70,000
Environmental Maintenance	
Improvement of payment dates to contractors in exchange for a	35,000
reduction in contract rates	
Savings on Environmental Services	120,000
Net Change in List One Savings	357,000
List Two	
Reduction in Staffing Savings from Strategic Planning and Transport	(22,000)
Increase in Staffing Savings from Local Environment & Economy	22,000
Removal of Operational Efficiencies that have a direct service implication	(357,000)
Net Change in List Two Savings	(357,000)

#### Voluntary Early Retirement and Redundancy Costs

33. Shropshire Council has been considering and approving voluntary early retirements and redundancies for a number of staff affected by the transformation of services transferring to the Unitary Council. The costs of the voluntary early retirement and redundancy (£1.8m) as at the end of January 2010 are set out in Appendix E. The staffing savings associated with these costs are £2.5m and these have been built into the base budget for 2010/11. The payback period for the voluntary early retirement and redundancy costs is around 8.5 months. In some cases "compromise agreements" have been negotiated with staff and the costs and savings associated will be identified in the revenue budget monitors to Cabinet.

#### **Uncertainties in the Medium Term Funding for Local Authorities**

34. This section of the paper summarises views over the period from July 2009 to date on the prospects for public sector spending and funding from 2010-11 at a national level. It is based on the best information presently available and is provided to demonstrate the extent to which funding for local authorities could change in the next 3 years.

- 35. It is now generally accepted that, given the need to reduce government borrowing and debt, the country faces up to a decade when spending will have to fall as a proportion of gross domestic product. At the same time, taxes are also likely to have to rise. The Chancellor of the Exchequer has acknowledged that it will take two full parliaments of increasing austerity to get government borrowing back to acceptable levels.
- 36. The above pattern is the opposite of what has occurred from 2000/01 to 2008/09 and will see an increased emphasis on a number of measures to reduce cost including: efficiency savings; decisions being made as to which services authorities should cease to provide, or reduce, charging for services and co-payments (a contribution from the client as well as the local authority).

#### **Efficiency Savings**

- 37. In the past local authorities have been required to make Gershon efficiency savings but have been allowed to keep the cash and recycle it for priority services. The time may have arrived when the local savings have to be made and the cash is cut by the Government.
- 38. At Budget 2009, local government's 3% CSR07 efficiency target was increased from £4.9bn to £5.5bn, with councils expected to find 4% efficiency savings in 2010-11. The additional £600m could be retained by councils to reinvest in services i.e. not deducted from the Settlement. This may, however, be the time when the Government has little alternative but to take the cash savings away through the reduced RSG settlement. At the end of 2009, the Prime Minister promised a further £3bn of efficiency savings including a 20% cut in the cost of the senior civil service. A Task Force under the leadership and guidance of Sir Steve Bullock and Sir Richard Leese has been asked by John Denham to look at whether similar savings are achievable for local government. This Task Force will report in February and will feed into the wider public sector senior pay review.
- 39. Beyond CSR07, the Operational Efficiency Programme (OEP) anticipates an additional £9bn per annum efficiency savings in procurement, back office, IT and property running costs by 2013-14, with plans to realise up to £16bn property and asset sales in the three years from 2011-12. It is not clear what local authorities' share of these savings will be.

#### **Total Place Initiative**

- 40. The Total Place Initiative is a programme to map total public spending in a local area, with a view to identifying efficiencies through local public sector collaboration.
- 41. Sir Michael Bichard's strand of the OEP recommended the roll-out of Total Place audits. He was quoted as saying "....if we are going to provide better services at less cost which must be the future then it must involve all public agencies working together more effectively....."

- 42. The likelihood is growing that the main political parties will respond to the prospect of big public spending cuts by seeking cross-agency savings. This could lead to the Government jointly funding services that need to be delivered at the local level and making the relevant public bodies work together on finding the most efficient and effective means of delivery. The extent to which joint funding will restrict the quantum of direct funding flowing to local authorities is difficult to say but it is probable that there will be some impact.
- 43. On current projections, joint funding is probably more likely in the 2014-15 to 2016-17 spending review period, although it cannot be totally discounted for the next spending review (2011/12 to 2013/14). The best route for Shropshire is not to wait to find out but to continue working with partners to generate savings from joint working.

#### Projections - Spending Reviews 2011-12 to 2013-14 and 2014-15 to 2016-2017

- Taking the 2008 Pre-Budget Report and the 2009 Budget forecasts together, the financial crisis was estimated by the Treasury to have permanently weakened the public finances by about £90 billion a year. The Treasury's plan is to bring the public finances back on track over the 8 years to 2017–18, starting after the 2010 general election.
- 45. At the time of the pre budget report in November 2008, the Government predicted current spending on public services would grow at an average of 1.2% between 2011-12 and 2013-14. At the same time, investment spending would see real cuts of 2.6%; producing a growth in total spending of 1.1% per year.
- 46. By April 2009, Government forecasts had been downgraded current spending would rise by only 0.7% a year in real terms over the three years of the Spending Review to 2013-14. Investment spending would *move to* 1.25% of national income by 2013-14 implying a real cut averaging 17.3% a year or around 40% comparing 2013-14 with 2010-11. The net effect of the above is that total public spending is set to fall over the next Spending Review.
- 47. At the time of Budget 2009, the Institute for Fiscal Studies estimated that the worsening of the fiscal and spending position would mean the Government had to cut a further £39bn from public expenditure or increase taxes by this amount, or a mixture of both by 2015-16.
- 48. If spending were to be cut back to deliver a balanced current budget, there would have to be an overall real terms freeze in public expenditure for at least five years. The undertakings to protect the NHS and schools would suggest all other services, including local government, would then face real terms reductions in grants.
- 49. Current Government plans are for half of the tightening to come in the next Parliament, with tax rises covering about 10 per cent of the tightening; cuts in capital spending covering about 15 per cent; and cuts in departmental

current spending, to amount to some 25 per cent. The remaining half is to come in the Parliament after next.

- 50. If account is taken of rising debt interest bills, social security costs and other spending that the Treasury has little short-term control over, The Institute for Fiscal Studies estimated that the Departmental Expenditure Limits that cover central government spending on public services and administration would drop by 2.3% a year in real terms, or around 7% by the third year. And that's just if the pain is shared around evenly.
- 51. The levels of government borrowing and debt make it almost certain that councils will be looking at real terms cuts. The difficulty for us locally is that we cannot directly translate the total cuts in public spending required at a national level into the cuts that we are likely to face locally. This is because the Government has many options to reduce spending on large national projects such as the Trident submarine programme, the Identity Card proposal that generate billions in savings without any impact on local services. The Government may also choose to protect some areas such as health services and schools.
- 52. An interesting paper setting out the thinking on the prospects for 2011-12 and beyond was published by the Institute for Fiscal Studies (IFS) and the Kings Fund on 20 July 2009. It looks at the implications for other expenditure areas of protecting NHS spending and forecasts that:
  - if the NHS received real increases of 2.5% a year from 2011 to 2017, other departments could need to cut budgets by an average of around 2.8% a year – more than 16% over six years;
  - if the NHS is given no real rise in funding other departments would need real budget reductions totalling around 8% by 2016/17;
  - the above cuts could be restricted if taxes were increased. Limiting other departmental cuts to 2% a year, while freezing the NHS budget over the next spending review period, would require additional revenue of around £10.6bn.
- 53. The latest advice from the IFS Green Budget on 3<sup>rd</sup> February 2010 talks of cuts of 3% per year. So, the projections have worsened since July 2009 the 3% a year or 10% across the period has now increased to 10.9% overall with unprotected areas facing much higher savings unless there are new measures to cut social security spending.
- 54. It is not just the grant cuts that are making Shropshire's future resource projections difficult to estimate. Council Tax policy may also differ between political parties. The Conservatives have also put forward plans to reward authorities who hold council tax increases to 2.5% additional grant of 2.5% to enable them to hold tax increases to zero. The shadow local government minister Bob Neill has said that the Tories' planned two year council tax freeze would allow the party time to make bigger changes to the funding system we have had no indication of what these are likely to be, although

they could include joint funding. One possibility about which there has been much debate is the reform of the Barnett Formula. The Barnett Formula directs more grant per head of the population to Wales, Scotland and Northern Ireland than it does to England. Economic circumstances have changed since its introduction, and the original intention of directing additional grant fairly to countries with relatively higher levels of economic deprivation is no longer being met. It is not clear whether this commitment would hold given the worsening economic circumstances that have prevailed in the period since the announcement was made.

- The party political views on taxation also differ and directly affect the size of the projected public sector funding gap. The July 2009 *United Kingdom Prospects* report, published by the centre for economic and business research (cebr), says that the UK's fiscal deficit needs to drop down to £50bn by 2014-15. It predicted that the Conservatives would plug the gap by raising taxes £20bn and cutting spending by £80bn. If Labour is re-elected, the report predicted £40bn of extra taxes and £60bn of cuts.
- At some point the Government will be able to sell on the shares it acquired in the Banks whilst supporting the banking system through the recent crisis. This will generate substantial sums for HM Treasury that could be used to help plug the funding gap.

#### **Specific Grants**

57. Despite Government pledges to reduce specific grants/ring-fenced funding, the trend in recent years has still been for specific grant funding to increase at a faster rate than formula grant.

Trend In Grant Funding 2006-07 To 2009/10							
	2006-07	2007-08	2008-09	2009-10	2010-11		
Specific Grants	5.1%	5.4%	3.5%	4.6%	4.9%		
Formula Grant	3.0%	3.7%	4.0%	2.8%	2.6%		

- 58. This trend may not continue, which could imply that formula grant will bear a proportionately greater share of any cuts in funding.
- 59. The problem for local authorities is that, even if specific grants increase at a faster rate than formula grant, the nature of the funding is such that many grants may be paid only to selected, and not all, authorities. Cuts in specific grant funding are a fairly easy target for Government Departments to put forward as part of their Departmental spending reductions. Grants are time limited and for specific purposes. Our problem in Shropshire is that we have carefully targeted specific grants to meet local service priorities and there would be an adverse effect on service delivery from reductions in specific grant.
- 60. For our purposes locally, so long as we plan to make savings, it doesn't matter whether the Government cuts affect RSG/NNDR or specific grant. What matters is the total amount by which Government funding is cut, and

how much that affects us in Shropshire. Providing that we plan for making savings we will be in a better position to cope when we see how the actual cuts are implemented.

#### Formula Grant Proposals

- 61. Four grant allocation working groups one for education, one for fire, one for police and one other local government services are currently reviewing proposals for changes to the grant distribution/funding formulae.
- 62. Although no fundamental changes appear likely, there will be changes to the formulae and so to shares of grant. Shire areas excluding districts fared relatively well in the last spending review period. The trend of moving money out of London may continue or may be replaced by a relatively flat distribution akin to that followed for schools.
- 63. It is possible that the tight fiscal conditions will accelerate the trend to flat rate increases i.e. equalisation will be squeezed out in the interests of stability (this would benefit Shropshire's funding relative to other authorities).

#### Potentially More Radical Options

- 64. A squeeze on spending lasting two parliamentary terms will require more than minor cutbacks. It is clear that authorities will have to be innovative if they are to protect core services in the face of increasing cuts in expenditure and funding. Potentially more radical options that are being put forward for consideration include:
  - A fundamental review of which services local authorities continue to provide and which will have to stop. It could be said that the Government's long-awaited social care green paper Shaping The Future Of Care Together is the first test of how radical proposals are set to be. The green paper, published in July 2009, has a fully national funding system as one of the options outlined in the paper. This would remove council control over how much money is allocated to particular residents to cover needs assessed under new universal criteria. While the green paper admits there are arguments in favour of leaving councils to decide how much money should be spent on delivering agreed levels of care, it says that uniform national entitlements are seen as fairer.
  - In July 2009, the Audit Commission's chief executive Steve Bundred raised the issue of a standstill in the wages of Britain's six million public sector workers. If pay is frozen, Government could then reduce grant while, at the same time, expecting increases in services by virtue of efficiency savings. The National Employers' Organisation is seeking a 0% increase in pay for local government employees. The employers recognise that, like councils, many employees have struggled to cope with the effects of the recession. However, the employers face a stark choice; they want to help councils protect services and offering a national pay increase for 2010/11 would severely compromise that aim.

- Councils are likely to face pressure to top up their income by a more aggressive use of fees and charges. The Government will also need to address the question of where payments might be introduced for provision where there is currently no charge.
- A significant increase in outsourcing going as far as authorities retaining only a small central hub in some cases. This was given a major push by the pre-Budget Operational Efficiency Programme report for those authorities that have not already taken this route.
- Shared services and/or formal partnerships are another option in effect, this would be a softer version of outsourcing or a means of using financial pressures to drive more new unitary Council proposals.
- 65. With the exception of the wage freeze, all of the above to a greater or lesser degree will lead to less direct provision of services by authorities, unless for a fee.

#### Conclusion On Prospects For 2010 And Beyond

- 66. Irrespective of what happens following the general election, authorities will need to find efficiency savings in 2010-11, with significantly higher savings likely to be required for the following three years. There is now a greater likelihood that efficiency savings will influence spending plans as opposed to merely being retained by authorities. The Institute for Fiscal Studies projections in February 2010 suggest that projections of public sector spending cuts have worsened from 3% a year or 10% across the period to 2014/15 to 10.9%. If some areas such as health are protected, others including Defence, Higher Education, Transport and Housing will face bigger cuts. There is also a real appetite to cut the budgets of Quangos (Non Departmental Government Bodies). Measures may also be taken to reduce social security spending.
- 67. A further complication could be the extent to which the emphasis continues to be on specific grant funding being favoured over general grant.
- 68. The above projections are also likely to be heavily influenced by decisions taken on whether or not authorities should continue to provide all of the services they currently do. The recent green paper on social care could be the first test of how radical proposals are set to be. One of the options in the paper is for a fully national funding system, which would remove council control over how much money is allocated to particular residents. If sufficient services are removed from local authority control, this could leave purely local services to be funded from council tax with capping retained. Authorities would then be left to determine how to provide services to previous levels, as central government would have no funding involvement unless through specific grant.
- 69. Across the board, there is also likely to be an increased emphasis on charging for services/co-payments and on partnership/joint working, with a longer term move to area/joint funding.

70. Shropshire Council may be in a better position than many as we stand to make more efficiency savings from the move to unitary status. Ignoring these for the moment, the council would be wise to budget for spending cuts in future years. Our present assumption is that 2011/12 (first year of the next CSR) will see a £4m cut in government grant. This equates to around 4% of RSG/NNDR or about 2% of RSG/NNDR and Specific Grant (excluding Dedicated Schools Grant). Other measures that we continue to take to reduce costs, such as the re-tendering of broadband, voice and data networks and the savings to come from energy savings will all help to cushion the blow on direct service delivery. We will continue to work hard at finding savings from areas that have the least impact on the effective delivery of services to local people in Shropshire.

# List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Medium Term Financial Plan 2010/11 - 2014/15 And Revenue Budget 2010/11

Service Plans

Shropshire Council Corporate Plan

#### **Human Rights Act Appraisal**

The recommendations contained in this report are compatible with the provisions of the Human Rights Act 1998.

#### **Environmental Appraisal**

The eventual outcome of the budget will have an impact on the resources available for sustainable development.

#### Risk Management Appraisal

The 2010/11 budget set out a range of service pressures and service developments facing the Council in the coming years. These therefore help to identify areas where additional resources are required and help with medium term service planning and decision making.

#### **Community / Consultations Appraisal**

N/A

#### **Cabinet Member**

Keith Barrow, Leader of the Council

#### **Local Member**

N/A

Contact: Laura Rowley on 01743 252007 24

#### **Appendices**

Appendix A - Resource Projections 2010/11

Appendix B – Budget Build Up 2010/11

Appendix C – Budget Build Up by Directorate 2010/11

Appendix D – Savings Proposals 2010/11

Appendix E – Voluntary Early Retirement and Redundancy Costs and Savings

Appendix F – Minutes from Cabinet, 3 February 2010

- Minutes from Strategic Overview and Scrutiny Committee, 29 January 2010
- Minutes from Children and Young People's Services Scrutiny Committee,
   16 December 2009
- Minutes from Community Services Scrutiny Committee, 3 December 2009
- Minutes from Development Services Scrutiny Committee, 3 November 2009

Appendix G – Housing Revenue Account 2010/11

Appendix H – Car Park Income Increases

Appendix I – Voting Results from Budget Consultations

Appendix J – Council Tax Resolution

Contact: Laura Rowley on 01743 252007

### **RESOURCE PROJECTIONS**

Resources Available 2010/11 Budget Minimum and Maximum Increases of 0% and 3.5% for						
2010/11 and 2011/12, and 3.5% thereafter	2009/10 Estimates	2010/11	2011/12	2012/13	2013/14	2014/15
	£	£	£	£	£	£
RSG/NNDR	90,144,503	93,487,539	91,862,539	91,862,539	91,862,539	91,862,539
Assumed Grant Loss		-2,000,000	-4,000,000	-4,000,000	-4,000,000	-4,000,000
DSG	146,999,000	151,369,092	151,369,092	151,369,092	151,369,092	151,369,092
Council Tax						
Tax Base 2010/11	106,998	108,361	108,361	108,361	108,361	108,361
Council Tax (assuming minimum and maximum increases of 0% and 3.5% for 2010/11 and 2011/12, and 3.5% thereafter)	124,697,410	127,799,354	130,968,006	135,199,241	139,931,345	144,829,240
Collection Fund Surplus	907,650	411,679	400,000	400,000	400,000	400,000
Total Available	362,748,563	371,067,664	370,599,637	374,830,872	379,562,976	384,460,871
Total Available-£'000s	362,749	371,068	370,600	374,831	379,563	384,461
Total Excluding DSG	215,749,563	219,698,572	219,230,545	223,461,780	228,193,884	233,091,779

## Appendix B

#### **BUDGET STRATEGY 2010/11 - BASE BUDGET BUILD UP**

	2009/10 £'000	2010/11 £'000	Notes
Base Budget	356,226	362,749	
Pay Increases- Schools included in DSG increase Central included in DSG increase Corporate Total Pay	2,816 428 2,400 5,644	2,778 428 -580 2,626	Teachers pay increases in line with DSG assumptions Pay increases in line with DSG assumptions 0% estimated increase for 2010/11 (2009/10 reduced to 1.1%)
Increased Pension Costs Schools-included in DSG increase Corporate Total	195 769 964	201 1,315 1,516	1.1% increase for 2010/11 1.1% known increase for 2010/11 (1.1% in 2009/10)
Price Increases Schools Included in DSG increase Central included in DSG increase Corporate Total	758 115 <u>2,520</u> 3,393	748 115 1,093 1,956	DSG price increases at 2.70% in 2009/10 DSG price increases at 2.70% in 2009/10 Price increases at 1.0% in 2010/11 (2.25% in 2009/10)
Other DSG Changes Revised DSG based on actual Jan 09 pupils Ministerial Priorities - actual cash allocations	0 1,059	177 1,928	
Minimum Funding Guarantee (M.F.G.) Inflation reductions in line with MFG at 2.1% MFG top up (reduction from 2009/10)	(1,287) (51)	(1,047) (125)	
Pupil number reductions - effect on schools' funding formula	(985)	(1,007)	
Other required formula funding variations: Special school places Other formula adjustments Other priorities to be met from headroom Amalgamations/Childs Ercall	505 0 0 (421) (1,180)	66 (74) 340 (158) 100	
Contribution to/(from) Balances - One off Contribution from Balances - Ongoing	(3,220) (520)	3,220	
Adjustment to internal recharges (HRA)	(600)		
Debt Charges Costs of prudential borrowing Contingency for pay related increases in 2010/11 e.g. job evaluation	1,611	3,214 1,040 240	
	(2,729)	7,714	
Net Budget Before Growth and Savings	362,318	376,661	

Notes

#### **BUDGET STRATEGY 2010/11 - BASE BUDGET BUILD UP**

	2009/10 £'000	2010/11 £'000
Balance B/F	362,318	376,661
Growth		
Looked after children	525	500
Transition cases for Young People with Learning Disabilities into Adult Social Care		335
Physical Disabilities		150
Public Transport		500
Full year effect of reducing council tax increase to 0% in 2009/10		367
Empty Properties		80
Fund Savings target for Meals on Wheels		15
Contribution to Town Council	415	
Local Joint Committees	530	
Concessionary Fares	970	
Community Regeneration	50	
Under 18 & Older People Swimming	64	
Equalisation of fees	(13)	
Parkright	258	
Street Cleansing	554	
Local Leisure & Sports	168	
Out of Hours Emergency Service	50	
Growth for direct staffing service equalisation	2,105	
Waste PFI Growth - contract revision	365	
Second Homes Council tax - commitments from Districts	200	
Job Evaluation	296	
Discovery Centre Rates	60	
Theatre Severn Rates	94	
Innage Lane loss of rental income	180	
Town Council Corporate	186	
Ptarmigan Costs	226	
Removal of Recharges to Capital made by Districts	516	
Income reduction due to market forces	1,507	
Area Headquarter Admin	220	4 0 4 =
	9,526	1,947
Savings	(4.452)	(4.000)
List One Reinvested into service areas	(1,153) 1,153	(4,860)
List Two	1,155	(2.690)
	(C E11)	(2,680)
Support Service Staff Additional Staffing Savings	(6,511) (367)	
Members Allowances and Elections	, ,	
I.T.	(550) (647)	
Contract savings	(93)	
Insurance savings	(613)	
Other savings identified	(1,807)	
Audit Commission Fees	(217)	
Addit Commission 1 ccs	(10,805)	(7,540)
Removal of District Reliance on Balances	1,710	0
Net Budget after Growth and Savings	362,749	371,068
DSG	146,999	151,369
Non Schools Budget	215,750	219,699

# Appendix C

#### 2010/11 Base Budget Build up by Directorate

	DEV £	CS £	DSG £	Non Schools CYP	Resources/ Corporate £	Total £	Overall Total £	Assumptions
Shropshire Council 2009/10 Base Budget	60,057,370	81,856,614	146,999,000	41,391,541	32,444,039		362,748,563	
2010/11 Budget Build up Pay Award Corporate at 0.0% and reduced 2009/10 allocation to 1.1% Schools- included in DSG Central - included in DSG	-197,087	-158,925	2,777,600 428,300	-35,612	-188,600 <b>-</b>	-580,224 2,777,600 428,300	2,625,676	0% estimated increase for 2010/11 (2009/10 reduced to 1.1%) Pay increases in line with DSG assumptions Pay increases in line with DSG assumptions
Prices Inflation at 1.0% Corporate at 1.0% Schools -included in DSG Central - included in DSG	337,176	391,074	747,300 115,200	265,500	99,303	1,093,053 747,300 115,200	1,955,553	Price Increases at 1.0% in 2010/11 (2.25% in 2009/10) Price Increases at 1.0% in 2010/11 (2.25% in 2009/10) Price Increases at 1.0% in 2010/11 (2.25% in 2009/10)
Increased Pensions Costs Corporate Shire Services Schools-Included in DSG	242,690	494,970	201,400	201,700 59,400	316,021	1,255,381 59,400 201,400	1,516,181	1.1% known increase for 2010/11 (1.1% in 2009/10) 1.1% known increase for 2010/11 (1.1% in 2009/10) 1.1% known increase for 2010/11 (1.1% in 2009/10)
Virements Internal Market Virements	-29,085 137,810	-2,153,275 182,320		-34,720 41,210	2,217,080 -361,340 _	0	0	
Other Dedicated Schools Grant Changes Revised DSG based on actual Jan 09 pupils Ministerial Priorities - actual cash allocations			177,004 1,927,864			177,004 1,927,864	0	
Minimum Funding Guarantee (MFG) For Schools Inflation reductions in line with MFG at 2.1% MFG top up (reduction from 2009/10)			-1,047,014 -124,943			-1,047,014 -124,943		
Pupil number reductions - effect on schools' funding formula			-1,007,356			-1,007,356		
Other required formula funding variations: Special school places Other formula adjustments Other priorities to be met from headroom Amalgamations/Childs Ercall			66,000 -73,487 340,544 -158,320		-	66,000 -73,487 340,544 -158,320	100,292	
Financing and Balances Debt Charges Contribution from Balances - One Off Costs of prudential borrowing Contingency for pay related increases in 2010/11 e.g. job evaluation					3,214,000 3,220,000 1,040,019 240,000	3,214,000 3,220,000 1,040,019 240,000	7,714,019	To meet debt charges on existing capital programme
Net Budget Before Growth and Savings							376,660,284	
Growth	500,000	580,000		500,000	367,380		1,947,380	
Net 2010/11 Budget before Savings	61,048,873	81,192,778	151,369,092	42,389,019	42,607,902		378,607,664	
Savings	-2,981,000	-3,101,000		-348,000	-1,110,000		-7,540,000	
Net 2010/11 Budget after savings	58,067,873	78,091,778	151,369,092	42,041,019	41,497,902		371,067,664	

# 2010/11 Savings Targets and Proposals

	CYPD	Community Services	Development Services	Resources, CEX and L&DS	Total
	£'000	£'000	£'000	£'000	£'000
Savings Targets	2000	2000	2 000	2000	~ 000
Service Transformation	0	1,402	1,798	0	3,200
General Savings	348	1,699	1,183	705	3,935
Total	348	3,101	2,981	705	7,135
Savings Proposals					
List One	348	2,132	1,439	536	4,455
List Two	0	969	1,542	169	2,680
Sub Total	348	3,101	2,981	705	7,135
Corporate Savings (Area Partnerships)	0	0	0	405	405
Total	348	3,101	2,981	1,110	7,540

# Children & Young People's Services Draft Savings Proposals 2010/11 – List One: Achievable Savings with no service implications

These draft savings proposals can be achieved with no major service delivery or compulsory redundancy implications.

Policy Area	Service Cut	Saving (£)	Implications
LOCAL AUTHORITY BUDGET			
To give children and young people the best opportunities today and for the future			
	Directorate Management and Administration:		
	Apply grant funding to base budget activity across the directorate	(202,000)	Any general application of specific grants to support base budgets limits potential enhanced activity available from the use of this grant funding. Area Based Grant (ABG) is not earmarked by government to specific activity, although the current allocations are fully aligned to former specific grants which had defined targets for eligible expenditure. ABG is used to deliver current priorities and strategies, but can be applied flexibly to support base budget activities.
	Schools related expenditure budgets:		

# Appendix D

Policy Area	Service Cut	Saving (£)	Implications
	2. Delete contingency budget provision to cover Joint Use arrangements in respect of the shared use of school facilities out of school hours	(£38,000)	No flexibility to respond to one-off contingencies or requests for additional financial support. Previous uses of this contingency has been to match fund schools' requests for improvements to sporting and community use facilities within Joint Use arrangements, although this has not occurred recently.
	Raising Achievement and Inclusion:		
	3. Advisory Service – increased income from fees and charges to secure self financing of the Publications, Design and Webpage Unit	(18,000)	Increased charges to users to achieve full cost recovery. This has the risk of reducing the value for money to the user of the Unit's activity, thereby potentially reducing orders placed. Any reduction in income would have to be matched by downsizing the Unit's budget accordingly.
	4. Traveller Education Service – efficiency savings secured by providing in-house teaching services for schools	(20,000)	Shropshire has previously purchased teaching services for schools from the West Midland Consortium for Travelling Children. This service is due to be discontinued from September 2010, but directly employed, in-house teaching provision will deliver a lower cost, but equally effective, service for schools.

# Appendix D

Policy Area	Service Cut	Saving (£)	Implications
SOCIAL CARE & SAFEGUARDS			
To give children and young people the best opportunities today and for the future			
	5. Delete the residual general service contingency budget	(70,000)	Deleting this contingency will result in an inability to respond to one-off expenditure pressures, leading to risk of overspending base budget.
Total of List One Savings f Services	or Children & Young People's	348,000	

# Community Services Budget & Transformation Savings Proposals 2010/11 – List One: Achievable Savings with No Service Implications

Policy Area	Impact	Saving (£)	Implications
Culture & Leisure  Use resources we have responsibly	Energy savings (as part of carbon management scheme)	150,000	As part of the Local Authority Carbon Management Scheme, it should be possible to make significant savings to energy consumption across ALL leisure centres and other facilities. (This represents an 18% reduction of the total energy budget) It is likely a sum of money will be required to facilitate these savings which are currently being explored with Property Services
Culture & Leisure  Use resources we have responsibly	Reduction in costs of Non domestic rates costs at Theatre Severn	62,000	The rateable value has now been determined and is lower than anticipated.
Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Increased income at Theatre Severn	263,000	Income performance at the theatre has exceeded business case forecast for this year. Based on our projections for 2010/11 we consider this to be an achievable target.
Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Increased income through the provision of a passport for leisure available to carers.	40,000	400 Cultural passports will be purchased and be made available for carers to enable free or reduced entry to cultural and leisure services. This will benefit carers and increase visitor numbers.

# Appendix D

Policy Area	Impact	Saving (£)	Implications
Housing Revenue Account Use resources we have responsibly	Responsive Repairs	260,000	The Council is embarking on an extensive programme of Capital Works to improve the quality of the housing stock and achieve Decent Homes Standard. It is anticipated that this investment will generate future revenue savings by a reduction in level of responsive repairs, balanced by an increase in planned repairs which are more cost efficient.
Housing Revenue Account Use resources we have responsibly	Salaries related to Capital work	210,000	Salary costs of the Asset Management Team are currently charged to the Housing Revenue Account. A significant proportion of their work relates to managing Capital Works in the Planned Repairs Programme and can legitimately be capitalised.
Housing Revenue Account Use resources we have responsibly	Reduction in negative subsidy payable to Department of Communities and Local Government (DCLG)	130,000	Changes to the method determining the 2010/11 Guideline Rent Figure will result in a saving in the amount of net negative subsidy payable to DCLG.
Adult Social Care  2.7 Increase Choice & Control for vulnerable people	Negotiate further block contracts	100,000	Block contracts allow us to negotiate a fixed price for a set number of beds. But we need to ensure that block contracts are fully utilised to avoid paying for vacant places.
Adult Social Care  2.6 Support Older & Vulnerable people to live independently and safely	Assist more clients to live independently	150,000	We need to ensure that clients are helped to remain as independent as possible within their own homes and community. It is generally more cost effective for the council if service users remain as independent as possible. The market needs to be managed to ensure cross county coverage of services to enable people to remain at home. Examples of services that can help clients remain at home

Policy Area	Impact	Saving (£)	Implications
			are homecare, outreach services, direct payments, adaptations and equipment. This involves a co-ordinated approach with Housing and working closely with voluntary organisations and providers.
Adult Social Care  2.8 Maximise vulnerable and older people's income and increase take up of benefits	Increased contributions for High Band nursing care from the PCT	160,000	Following the change in Continuing health care rules clients who were previously assessed as high band nursing may now be reassessed as fully funded by the NHS through continuing health care.
Adult Social Care  2.6 Support Older & Vulnerable people to live independently and safely	<ul> <li>Increase the charge for frozen Meals on Wheels from £2.75 to £2.85 and hot meals from £2.75 to £3.00.</li> <li>Increase return journey for day care from £2.40 to £2.50 per day</li> </ul>	* 15,000	Currently service users pay the same price for a hot meal as they do for a frozen meal. However the subsidy from the local authority for a hot meal is on average £1.60 despite this being a discretionary service. Over the next 3 years we are looking to reflect the cost of the meals in the price charged.
Adult Social Care  2.6 Support Older & Vulnerable people to live independently and safely	All LA's are required to have in place a Fairer Charging Policy. We plan to increase the notional cost of home care applied in the assessment calculation. (An individual's contribution is based on an income assessment using this calculation)	60,000	Clients will still be assessed in line with the fairer charging policy and will only be charged what they are assessed to be able to afford. Currently a service users contribution is based on a proxy hourly rate of £11.12 for home care. However, the actual hourly rate charged by providers is on average £14.00 per hour. Over the next 3 years we will be bringing the proxy hourly rate closer to the actual average hourly rate paid.

<sup>\*</sup> Following the public budget consultations, feedback received was that the Council should reconsider this saving proposal. As a result of this feedback this saving proposal has now been funded, thereby removing the need for the increase in charges to be delivered.

Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Increase in the income from Leisure Centres and Swimming Pools	310,000	The saving will be generated by equalising current charges, increases in charges where the market allows and increasing footfall and introducing a new membership scheme. £310,000 equates to 7% of the current leisure income budget. However a downturn in activity could affect overall income levels.
Culture & Leisure  Use resources we have responsibly	Remove Senior Officer post and replace with lower graded post within LETs	3,000	The current post holder is leaving and the post is no longer required at the same grade.
Culture & Leisure Use resources we have responsibly	Reduction in LETs office costs	8,000	This includes a number of small value budgets as well as some training resources. The saving may limit the type of scope of resources used across training sessions.
Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Increased Income at Acton Scott	8,000	Activity has increased at Acton Scott and it is predicted that additional income can be achieved on an ongoing basis. This takes into account that initial interest in Acton Scott since the TV programme will reduce over time.
Culture & Leisure Use resources we have responsibly	Increase charges for rights of way diversion orders	5,000	When developers need to close a right of way for works we make a charge for this service. The new charge will reflect costs.
Culture & Leisure	Theatre Equipment, Marketing, Technical & Programme	25,000	This saving represents approximately 2% of the marketing, equipment, technical and programme budget.

2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Budgets		
Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Reduction in Museums marketing & equipment budget.	9,000	More creative joint marketing and reduced placement of equipment should result in this saving being achieved.
Culture & Leisure  Use resources we have responsibly	Savings in central administrative and equipment budgets in Library service	12,000	This is made up of a number of back office expenses within the library service where savings can be made.
Business Strategy & Support Use resources we have responsibly	Reduction in Contracts team office costs.	11,000	Following the move to new accommodation some back office savings can be made.
Business Strategy & Support  Use resources we have responsibly	Performance Team recharge admin costs of Local Involvement Network (Link) work	5,000	The performance team currently carry out administrative work for the Local Involvement Network. We are now proposing to charge for this work as allowed through the Government directive for administering Local Involvement Networks (called CINCH in Shropshire).
Business Strategy & Support Use resources we have	Reduction in Performance Team printing & stationary budget	5,000	Following the move to new accommodation some back office savings can be made.

responsibly			
Business Strategy & Support  Use resources we have responsibly	Restructure Performance Team	20,000	The Performance team will be restructured to meet current demands. There is a vacant post that will be changed and will result in this saving.
Business Strategy & Support Use resources we have responsibly	Reduce Social Enterprise Marketing & Publicity	3,000	There is currently a budget of £6,250 for marketing & publicity. It is felt that this value is not required going forward.
Business Strategy & Support  Use resources we have responsibly	Information Systems remove vacant post and reduce office costs	17,000	A post has remained vacant for some time now and work has been redistributed which means that post is no longer required. Also following the move to new accommodation some back office savings can be made.
Business Strategy & Support Use resources we have responsibly	Reduce St Michael's Cleaning Budget and postages	6,000	St Michael's (Shrewsbury) is largely vacant now following the move to new premises. The cleaning contract has been reduced and therefore the budget is offered as a saving. However if another team move in here in the short term, contract cleaning may increase.
Business Strategy & Support  Use resources we have responsibly	Remove development budget at Abbots Wood, Louise House, Helena Lane, Four Rivers	7,000	This budget was used when the PFI premises were initially set up to capture any unforeseen needs. This is no longer required and the full development budget has been offered as a saving.
Business Strategy & Support Use resources we have responsibly	Reduce Printing & Stationary Budget Business support management	8,000	Increased use of electronic methods of storage and reduced printing means that the printing and stationary budget can be reduced.

Business Strategy & Support Use resources we have	Housing Finance Team restructure	30,000	The current housing finance structure can be reconfigured. There is a post that has remained vacant and will now be removed from the structure.
responsibly Adult Social Care Use resources we have responsibly	Reduce Accommodation	40,000	We have opportunities to consolidate teams and reduce rental costs by moving into other existing buildings.
Total List One Budget and 2010/11	I Transformation Savings	2,132,000	

# Community Services Budget & Transformation Savings Proposals 2010/11 – List Two: Achievable Savings with Service Implications

Policy Area	Impact	Saving (£)	Implications
Culture & Leisure Use resources we have responsibly	Review of the Leisure services operation	238,000	These are anticipated efficiencies as part of the review of day to day operations across leisure services
Culture & Leisure  2.9 Promote opportunities for residents to lead active lives and enjoy their free time through a range of activities	Review of joint use operations to improve efficiencies	69,000	Savings to be achieved by using existing facilities more effectively to maximise usage.
Adult Social Care  2.7 Increase Choice & Control for vulnerable people	The current day care provision is being reviewed to make the maximum use of available facilities	180,000	The current internal and external day care provision will be reviewed. The review will ensure the maximisation and use of available places and the reduction of void places. With the implementation of individual budgets national evidence shows a reduction in people choosing traditional services such as these currently provided. There will therefore need to be a planned consolidation of provision as demand and usage patterns change. As part of this process client needs will be reassessed in line with fair access to care (FACs) to support changes and to ensure their needs are appropriately met.

Policy Area	Impact	Saving (£)	Implications
Adult Social Care  2.7 Increase Choice & Control for vulnerable people	Review Meals on Wheels Procurement and Provision	200,000	£150,000 will be achieved through renegotiation of contracts with providers. A further £50,000 will be achieved through properly targeting the service to ensure people have been assessed and provided with appropriate services that meet their eligible needs. (This will be achieved through customer turnover and signposting to better alternatives).
Adult Social Care Use resources we have responsibly	Restructure Adult Social Care staffing	195,000	Based on the current and future needs of the service we consider it is possible to restructure adult social care management and as a result reduce ongoing costs. There may be associated redundancy costs.
Culture & Leisure Use resources we have responsibly	Review of car parking charges at Countryside sites & parks	10,000	Currently we charge 40p to park at Ellesmere Lake. We are proposing to increase this charge to £1 and to introduce £1 parking charge at Severn Valley. This should generate approx £20,000 however the first year of saving will be offset by the need to purchase charging machines.
Culture & Leisure Use resources we have responsibly	Reduction in Library Service computer replacement and upgrade budget.	10,000	This represents 30% of the computer replacement budget within library services. This saving would mean that we replaced computers less often.
Housing  2.5 Improve the housing delivery for which Shropshire Council has direct responsibility	Lean review of Repairs & Maintenance	67,000	Dependent on outcome of lean review due to take place in September.
Total List Two Budget an 2010/11	nd Transformation Savings	969,000	

# Development Services Directorate Savings Proposals 2010/11 - List ONE: Achievable Savings with Service Implications

NB. These savings proposals can be achieved with no major service delivery or compulsory redundancy implications.

Policy Area	Impact	Saving (£)	Implications
17. Help make Shropshire's roads safer give communities better access to services and jobs through public transport.	Strategic Planning and Transport Staffing Savings	391,000	The deletion of 11 posts (held vacant) across the directorate will deliver efficiency savings without service implications. Posts will be deleted across the following areas: Strategy and Policy (3 posts), Development Management (1 post), Strategic Highways and Traffic (2 posts) and Business Support (5 posts).
18. Value and improve Shropshire's environment.	Contract Amendments	40,000	A review of subsidies provided to bus operators for a number of bus routes has delivered on-going savings.
19. Reduce Shropshire's impact on climate change.	Operational Efficiencies	150,000	The concessionary fares budget for 2009/10 included growth of £970,000 for a number of service enhancements. Estimates made at the time have not been borne out by expected growth in the sector and unused budget can be taken as a saving. Further refinement of estimates suggest that a smaller saving can be made, after allowing for greater take up of concessions over the second half of the year.
		200,000	The Strategy and Development division of the directorate was an area expected to deliver savings from 1 April 2010 following the amalgamation of legacy services from former District authorities. A review and amalgamation of non-pay budgets undertaken over the year has identified a net £200,000 saving without service implications, for example by using the greater staffing resource afforded to the unitary authority to reduce the need to buy in specialised consultancy.

Policy Area	Impact	Saving (£)	Implications
		12,000	Those routes with a passenger subsidy of slightly over £4 per passenger would be capped at £4 to achieve this saving.
14. Provide a range of affordable housing options for Shropshire residents.	Housing Staffing Savings	22,000	The deletion of 1 post (held vacant) within the Strategy and Policy Division will deliver efficiency savings without service implications.
15. Reduce waste to landfill	Local Environment and Economy Staffing Savings	142,000	The deletion of 5 posts (held vacant) across the directorate will deliver efficiency savings without service implications. Posts will be deleted across the following areas: Area Public Protection (3 posts), Environmental Maintenance (1 post) and Technical Services (1 post).
16. Reduce the levels of worklessness and support increased economic prosperity	Income	35,000	Taxi License fees were equalised to the lowest level in 2009/10. This represents a low percentage increase across the county, with some levels still remaining below 2008/09 levels.
		90,000	Higher than anticipated activity at the Crematorium, with an increase in charges to align fees with other local authorities will generate increased income.

Policy Area	Impact	Saving (£)	Implications
45. Dodugo wasto to	Local Environment and Economy	20,000	Reduction in advertising costs by better coordination of road closure adverts, reducing the amount of space purchased.
15. Reduce waste to landfill  16. Reduce the levels of worklessness and appart increased	Local Environment and Economy Operational Efficiencies	44,000	Reduction in spend on street lighting by the revision of contract payments and review of infrastructure to reduce energy costs. Reduction in the traffic signal routine maintenance contract.
support increased economic prosperity		68,000	The Environmental Maintenance division of the directorate was an area expected to deliver savings from 1 April 2010 following the amalgamation of legacy services from former District authorities. A review and amalgamation of non-pay budgets undertaken over the year has identified a net budget of £68,000 which can be deleted without service implications.
		70,000	Rationalisation of vehicles, plant and equipment inherited from the former Borough and District authorities within the Environmental Maintenance Service.
		35,000	Review of payment dates to external contractor within Environmental Maintenance service to improve contractor cashflow in exchange for reduction in contract rates
		120,000	Growth of £553,500 was applied to the Environmental Maintenance Service in 2010/11 to facilitate enhancements and equalisation of services across the county e.g. dedicated litter picking gangs, combined pavement and street sweeper gangs and the role out of Town Wardens. Revisions in the implementation of these enhancements have enabled them to be put in place at a reduced additional cost.
Total List One Savi	ngs	1,439,000	

# Development Services Directorate Savings Proposals 2010/11 – List Two: Achievable Savings with Service Implications NB. These savings proposals are achievable but have significant service delivery implications, redundancy implications, implications for partner

NB. These savings proposals are achievable but have significant service delivery implications, redundancy implications, implications for partner organisations or other matters of concern.

Policy Area	Impact	Saving (£)	Implications
17. Help make Shropshire's roads safer and give communities better access to services and jobs through public transport.	Strategic Planning and Transport Staffing Savings	440,000	The deletion of 13 posts (11 held vacant) across the directorate will deliver efficiency savings, although there will be a resultant reduction in capacity which may have some service implications. Posts will be deleted across the following areas: Strategy and Policy (6 posts), Environment (1 post), Development Management (1 post) and Strategic Highways and Traffic (5 posts).
<ul><li>18. Value and improve Shropshire's environment.</li><li>19. Reduce Shropshire's impact on climate change</li></ul>	Income	34,000	Bus fares on commercial routes and 'minimum cost' subsidised routes are increased annually. There has been no set policy for the increase of fares on 'minimum subsidy' routes (where fare income is retained by the council) and thus fares have fallen behind those on commercially operated routes. The minimum fare would increase from 55p to 70p, and all other fares that are below commercial levels would increase by a maximum of 10%. Fares already in line with commercial fares will increase at the same rate as commercial fares.
		412,000	Parking charges for on and off street parking would be increased in the first step in the introduction of a new Shropshire Parking Strategy. The majority of charges would be for 10p or 20p (e.g. 40p increased to 50p). The largest single increases proposed are 50p and 60p which relate to all day charges (e.g. £1.40 to £2, in line with the 2 hour increase from 70p to £1). Proportionate increases are made to Season Tickets where available.

# Development Services Directorate Savings Proposals 2010/11 – List Two: Achievable Savings with Service Implications

NB. These savings proposals are achievable but have significant service delivery implications, redundancy implications, implications for partner organisations or other matters of concern.

Policy Area (5 aims)	Impact	Saving (£)	Implications
17. Help make Shropshire's roads safer and give communities better access to services and	Strategic Planning & Transport Income	65,000	Shrewsbury Park and Ride Fares were last increased from £1.00 to £1.20 on 1 April 2008. This would represent an increase to £1.40, and would be the first for two years.
jobs through public transport.  18. Value and Improve Shropshire's environment.	Optional Efficiencies	98,000	The original maintenance agreements for Real Time Passenger Information throughout Shropshire were included within the initial contracts and covered 5 years. This saving would remove the RTPI from all bus stops.
19. Reduce Shropshire's impact on climate change		58,000	A review of bus contracts withdrawing subsidy from any routes costing in excess of £4 per passenger.
<ul><li>15. Reduce waste to landfill</li><li>16. Reduce the levels of worklessness and support increased</li></ul>	Local Environment and Economy Staffing Savings	327,000	The deletion of 10 posts (7 held vacant) across the directorate will deliver efficiency savings, although there will be a resultant reduction in capacity which may have some service implications. 3 posts are subject to voluntary early retirement. Posts will be deleted across the following areas: Economic Development (1 post), Public Protection (4 posts), Environmental Maintenance (4 posts) and Technical Services (1 post).
economic prosperity.	Grants	58,000	Reduce grants payable to voluntary bodies from the Economic Development Budget.

# Development Services Directorate Savings Proposals 2010/11 - List Two: Achievable Savings with Service Implications

NB. These savings proposals are achievable but have significant service delivery implications, redundancy implications, implications for partner organisations or other matters of concern.

Policy Area (5 aims)	Impact	Saving (£)	Implications
15. Reduce waste to landfill  16. Reduce the levels of worklessness and support increased economic prosperity	Local Environment & Economy Cut Contract Amendments	50,000	The Waste Service would cease free commercial food waste collections and implement alternate weekly food waste collections in South Shropshire in line with the rest of the county.
Total List 2 Savings		1,542,000	
Total savings for Devel	opment Services	2,981,000	

# Resources Savings Proposals 2010/11 - List One: Achievable Savings with Service Implications

NB. These savings proposals can be achieved with no major service delivery or compulsory redundancy implications.

Policy Area	Impact	Saving (£)	Implications
1. We will work with others to deliver joined up, affordable,	Deletion of vacant post within Audit & Consultancy	30,000	
accessible and quality services	Cease contracts for inherited photocopiers, printers and scanners and replace with networked multifunctional devices	65,000	No services implications, roll out across the Council will also create more savings for future years.
	Reduction of budget for Risk Management Initiatives	20,000	No service implications – reduced opportunity for investing in risk reduction measures.
	Development of internal search engine to replace externally provided engine	12,000	No service implications.
	Reduction in budget for stationery and administration	50,000	No service implications.
	Savings from inflation allocation	67,000	No service implications.
List 1 Recommended Sa Resources	vings to achieve target for	244,000	

# Resources Savings Proposals 2010/11 - List Two: Achievable Savings with Service Implications

NB. These savings proposals are achievable but have significant service delivery implications, redundancy implications, implications

for partner organisations or other matters of concern.

Policy Area (5 aims)	Impact	Saving (£)	Implications
1. We will work with others to deliver joined up, affordable,	Reduction in staffing costs within Exchequer Services	95,000	Reduction in posts in Exchequer Services with some associated VER costs.
accessible and quality services	Reduction in staffing costs within IT Services	50,000	Reduction in posts in IT Services with some associated VER costs.
	Reduction in staffing costs within Property Services	24,000	Incorporate an existing property post into the new Community Services contract providing "handyman" services for older people. TUPE implication but no job loss.
List 2 Recommended Savings to achieve target for Resources		169,000	

# Chief Executive's Office Savings Proposals 2010/11 - List One: Achievable Savings with no Service Implications

NB. These savings proposals can be achieved with no major service delivery or compulsory redundancy implications.

Policy Area (5 aims)	Impact	Saving (£)	Implications
1. We will work with others to deliver joined up, affordable, accessible and quality	Reduction in capacity building budget within Community Working	50,000	No significant service implications
services	Reduction in Corporate Development Fund budget	67,500	Substantially reduced budget available for one-off discretionary areas, e.g. customer satisfaction surveys
	Deletion of vacant posts within Shropshire Partnership team	50,000	Reduced capacity to undertake research on drug and alcohol misuse. Reliance on PCT to undertake this role
	Reduction in organisational development budgets: corporate training, member development, Springboard/Insight, Insight and MAP	41,500	Reductions in line with actual spend and availability of funding through RIEP
	Savings within Customer Access	30,000	Service implications to be determined through review
List 1 Recommended Savings to achieve target for Chief Executive's Office		239,000	

# Legal & Democratic Services Savings Proposals 2010/11 - List One: Achievable Savings with no Service Implications

NB. These savings proposals can be achieved with no major service delivery or compulsory redundancy implications.

Policy Area (5 aims)	Impact	Saving (£)	Implications
1. We will work with others to deliver joined up, affordable, accessible and quality services	others to deliver joined up, affordable, accessible and quality		No service implications.
List 1 Recommended Savings to achieve target for Legal & Democratic Services		53,000	

# Corporate Savings Savings Proposals 2010/11 - List One: Achievable Savings with Service Implications

Policy Area (5 aims)	Impact	Saving (£)	Implications
1. We will work with others to deliver joined up, affordable, accessible and quality services	Deletion of Area Partnerships budget for area based initiatives.	405,000	This budget was created as a growth budget for 2009/10 for the new Council so as to provide a source of funding for initiatives promoted by the Area Partnerships. This budget is over and above the £1.1m for the Local Joint Committees and the £0.5m capital funding managed by Community Services to help with village hall improvements and similar schemes.
List 1 Recommended Savings to achieve target for Corporate		405,000	

#### Full Impact of Voluntary Early Retirement and Redundancy Funding in 2009/10

	SAVINGS		COSTS Pension Fund		
	Salary	Salary + Oncosts	Redundancy	Strain	Total
Community Services	420,690	530,071	268,266	61,657	329,922
Development Services	1,065,941	1,343,086	407,777	333,222	740,999
Resources	344,601	434,197	331,143	213,413	544,556
Chief Executive's Office	183,306	230,965	90,010	91,837	181,847
Total	2,014,538	2,538,319	1,097,196	700,129	1,797,324

The savings identified above are ongoing and have been built into the base budget for 2010/11.

The payback period for the Voluntary Early Retirement and Redundancy Costs is 8.5 months (0.7 of a year).



#### Cabinet

24<sup>th</sup> February 2010

12.30 pm

Item No/Paper

3

**Public** 

#### MINUTES OF THE MEETING HELD ON 3RD FEBRUARY 2010

12.30 pm - 12.58 pm

Responsible

Penny Chamberlain

Officer

e- penny.chamberlain@shropshire.gov.uk Tel: 01743 mail: 252729

#### Present:

Mr K Barrow (Leader)

Mr G Butler, Mrs A Caesar-Homden, Mr S Charmley, Mrs A Hartley, Mr S P Jones, Mrs C Motley, Mr M Price, Mr D W L Roberts and Mr M Taylor-Smith

#### 1. Apologies for Absence

1.1 There were no apologies for absence.

#### 2. Declarations of Interest

2.1 Mr G Butler, declared a personal and prejudicial interest in Minute 8 (Shropshire Council Capital Programme 2010/11 to 2014/15) in relation to the budget for the Private Sector Housing Programme, as he had submitted an application for grant aid. In view of no discussion taking place on this specific matter, he remained in the room for the consideration of, and voting on, the item.

#### 3. Minutes

3.1 The Minutes of the meeting held on 20<sup>th</sup> January 2010 were approved and signed by the Leader as a correct record.

#### 4. Public Questions

4.1 No public questions, petitions or statements had been received.

#### 5. Matters Referred from Scrutiny/Council

5.1 No matters had been referred from Scrutiny or Council.

#### 6. Reports of Scrutiny Committee

6.1 No reports had been received from the Scrutiny Committees.

#### 7. Shropshire Council Revenue Budget Strategy 2010/11

- 7.1 The Leader presented a report by the Director of Resources copy attached to the signed minutes on the proposed Revenue Budget for Shropshire Council for 2010/11, which took into account the most up to date Government announcements on funding, and the outcomes from the public consultation carried out to date. The final draft of the Revenue Budget Strategy would be updated to reflect the final outcomes from the consultation and also the final notifications of the requirements of precepting authorities, including the Council, Police and Fire Services, and parish/town councils.
- 7.2 During the ensuing discussion, reference was made to the recent spell of bad weather, and the steps being taken by the Council to provide additional funds for winter maintenance, specifically in relation to the gritting regime. It was agreed that an update be included, for information only, in the general reserves and provisions paragraph in the final report being submitted to Council.
- 7.3 In responding to a query regarding the impact of the budgetary proposals on the meals on wheels service, the Director of Resources reported on the proposed re-negotiation and re-tendering of the service, together with the setting up of a working group to carry out a review across all aspects of the service, with the aim of ensuring effective delivery in the future.

#### 7.4 **RESOLVED:**

- (a) That it be noted that there was an opportunity to bring back a further report to Cabinet, if necessary, on 24<sup>th</sup> February 2010 in which any significant changes could be reflected.
- (b) That it be noted that the final report to full Council would include the precept requirements of the West Mercia Police Authority, Shropshire and Telford & Wrekin Fire Authority and the parish and town councils.
- (c) That Council be recommended to adopt the Revenue Budget for Shropshire Council for 2010/11.

#### 8. Shropshire Council Capital Programme 2010/11 to 2014/15

8.1 The Leader presented a report by the Director of Resources – copy attached to the signed minutes – on the proposed Shropshire Council Capital Programme for 2010/11 to 2014/15, which comprised of five elements, as follows:

- the existing Approved Capital Budget set out in the quarter three 2009/10 Capital Monitoring report, approved by Cabinet in January;
- projected new allocations of Central Government grant for 2010/11 to 2014/15, principally schools, highways, transport and housing;
- energy saving and carbon reduction schemes developed as part of the Council's Carbon Management Plan that had 'payback' periods of 2 to 5 years;
- new schemes to be financed from Prudential Borrowing; and
- Landmark schemes, which were included subject to confirmation of significant levels of external funding.
- 8.2 During the ensuing discussion, the recently appointed member for Energy and Carbon Reduction referred to the proposed schemes to be developed as part of the Carbon Management Plan, and welcomed this investment as a demonstration of the Council's commitment to addressing climate change issues. A number of members also indicated their approval of monies being allocated to other schemes, including the development of the Ludlow Eco Park, the re-organisation of primary schools and the provision of a new children's home.

#### 8.3 **RESOLVED**:

That it be recommended to Council:

- (a) That, the existing approved capital budgets of £117.6m (2010/11), £9.6m (2011/12) and £1m (2012/13), be noted
- (b) That, the Capital Programme based upon the estimated additional £234.8m that would be made available to the Council for capital purposes in the period 2010/11 to 2014/15 through Central Government Grants, Supported Borrowing and revenue contributions to capital for the Local Transport Plan, Schools and Housing, be approved.
- (c) That, the proposed use of prudential borrowing to fund schemes totalling £47.1m in the period 2010/11 to 2014/15, be approved.
- (d) That, the landmark schemes be noted, which were included as an appendix to the Capital Programme, that were subject to the attraction of external funding. Further reports would be brought forward to seek scheme approval once the funding sources for landmark schemes were secured.
- (e) That, the proposed list of energy saving and carbon reduction schemes with 'pay back' periods of 2 to 5 years, proposed to be financed from existing budgets and £6.4m in prudential borrowing, be approved.

#### 9. Shropshire Council Performance Report Quarter Three 2009/2010

- 9.1 Consideration was given to a report by the Assistant Chief Executive (Performance and Partnerships) copy attached to the signed minutes which provided details of the quarter three performance for Shropshire Council's Corporate Plan 2009/2010.
- 9.2 In referring to the satisfactory overall performance of the Council during the third quarter, the Portfolio Holder for Partnership, Performance and Customer Services highlighted the areas where targets had been missed, notably in relation to children and young people, social care and planning applications, and the improvements continuing to be sought, and measures put in place, to address the issues.

#### 9.2 **RESOLVED**:

- (a) That, the Quarter Three Performance for Shropshire Council be agreed.
- (b) That, the Underperformance Exception Report for Shropshire Council, set out in Appendix A of the report by the Assistant Chief Executive (Performance and Partnerships), be agreed.
- (c) That, the Performance Summary, set out in Appendix D of the report by the Assistant Chief Executive (Performance and Partnership), be agreed and submitted, for information only, to Council on 25<sup>th</sup> February 2010.

#### 10. Adoption of Waste Collection Commitment

10.1 The Portfolio Holder for the Local Economy and Environment presented a report by the Assistant Director Public Protection – copy attached to the signed minutes – on the implications for, and the options available to, the Council, if it was minded to sign up to the Waste Commitment document produced by the Waste Resources Action Programme (WRAP).

#### 10.2 **RESOLVED**:

That, the Cabinet formally commit to the principles in the WRAP Waste Collection Commitment.

#### 11. Connections to Opportunities Fund

11.1 The Portfolio Holder for the Local Environment and Economy presented a report by the Assistant Director for Culture and Leisure – copy attached to the signed minutes – on the progress being made with the "Connections to Opportunities" activities, which supported the aims of the Worklessness Action Commissioning Group. Approval was also

sought to progress development and to submit a formal application for funding to Advantage West Midlands.

#### 11.2 **RESOLVED**:

That, approval be given to the submission of a full application for £371,000 funding to Advantage West Midlands (AWM), for the Connections to Opportunities Programme for Shropshire.

#### 12. Exclusion of the Press and Public

#### 12.1 **RESOLVED**:

That, in accordance with the provisions of Schedule 12A, Local Government Act 1972, Local Government Act 1972 and paragraph 10.4 (3) of the Council's Access to Information Procedure Rules, the public and press be excluded during consideration of the following item.

#### 13. Purchase of 4 Units of Accommodation

13.1 The Portfolio Holder for Housing presented an exempt joint report by the Director of Resources and Shropshire Partnership Director on the proposed purchase of 4 units of accommodation.

#### 13.2 **RESOLVED:**

That, the recommendation set out in the joint report by the Director of Resources and Shropshire Partnership Director be approved.

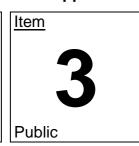
Signed	(Leader
Date	2010



Committee and Date
Strategic Overview and
Scrutiny Committee

24 February 2010

2.00pm



# MINUTES OF THE MEETING OF THE STRATEGIC OVERVIEW AND SCRUTINY COMMITTEE HELD ON 29 JANUARY 2010

**Responsible** Adrian Dean

Officer

Email: adrian.dean@shropshire.gov.uk Telephone: 01743 252893

#### **Present**

Mr T Barker (Chairman), Mr N Hartin, Mr V Hunt, Mr D Lloyd, Mrs M R Mullock, Mrs D M Shineton, Mr J Tandy Mr B B Williams and Mrs R Taylor-Smith.\*

#### 89. APOLOGIES FOR ABSENCE AN SUBSTITUTIONS

Apologies for absence were received from Mr M Connor and Mr M Winchester (Mrs R Taylor-Smith substituted for Mr Winchester).

#### 90. DECLARATIONS OF INTEREST

No declarations of interest were made.

#### 91. MINUTES

**RESOLVED:** That the minutes of the meeting held on 13 January 2010 be approved and signed by the Chairman as a correct record. Mrs D M Shineton apologised for not having sent her apologies to the meeting on 13 January.

#### 92. PUBLIC QUESTION TIME

There were no public questions

#### 93. MEMBERS' QUESTION TIME

There were no members' questions

<sup>\*</sup>Substitute for Mr M Winchester

### 94 UPDATE ON THE GOVERNMENT RESPONSE TO CONSULTATION ON REFORM OF COUNCIL HOUSING FINANCE

The Chairman reminded members that the original report on this subject had been considered by Cabinet at its November 2009 meeting. He added that events had moved on since that time which was why a different report had now come to this committee.

The Cabinet Portfolio holder for Housing, Mr M Price, indicated that details of what will now be involved in the reform are not clear, that debt reallocation might be involved. He added that a sum of £10m that had been raised by the formed Shrewsbury and Atcham Borough Council from its sale of Council Houses had been invested in social housing.

Mr J Tandy said that Shrewsbury and Atcham Borough Council had raised £50m from the sale of Council housing and was concerned that some of that money raised had been spent on a Theatre and not on housing.

Mr B B Williams suggested that the proposal was a way of transferring Government debt to Local Authorities.

**RESOLVED:** That the report be noted.

#### 95. SHROPSHIRE COUNCIL REVENUE BUDGET STRATEGY 2010/11

Mr K Barrow (Leader of Council) outlined the Revenue Budget 2010/11 to the committee. He indicated where additional money was being found and also where additional resources were required. He said that The Chancellor of the Exchequer had been talking about cuts in public sector pay. The Leader said that the 2010/11 budget included a small amount to cover any pay increase.

Mr N Hartin said that although a request had been made by the Trades Unions nationally for a pay rise of between 2.4 and 2.5%, he expected there to be a rise of only just above 0%.

**RESOLVED:** That Cabinet is recommended to adopt Revenue Budget for Shropshire Council for 2010/11 as a lawful budget.

#### 96. SHROPSHIRE COUNCIL CAPITAL PROGRAMME 2010/11 TO 2014/15

Mr K Barrow (Leader of Council) outlined the proposed Shropshire Council Capital Programme for 2010/11 to 2014/15. He highlighted a number of schemes that would be undertaken and in particular an energy saving scheme that would help to reduce the Council's carbon footprint and generate cost savings. He said that the payback time for such projects was between 2 and 5 years.

The Director of Resources said that the Revenue Budget includes an extra £1.5m of funding which could be used to fund a new children's home should the scrutiny review currently being undertaken recommend.

Contact: Anne Cousins on (01743) 252743

The Chief Executive added that Shropshire is not alone in having to find extra resources to provide services for children. In particular he said that profoundly disabled children are living longer and this will add significant additional pressure on resources.

In reply to a question from a member, the Director of Resources said that an assumption on the level of inflation had been set at July 2009 when inflation was in negative figures.

Mr B B Williams said that the budget prediction had been of doom and gloom and that this did not appear to be the case. The Leader replied that the Council was in a better financial position because of the move to unitary council status last year.

#### **RESOLVED:**

- (a) That the existing approved capital budgets of £117.6m (2010/11), £9.6m (2011/12) and £1m (2012/13) be noted.
- (b) That the uncertainty over estimated additional £234.8m that will be made available to the Council for capital purposes in the period 2010/11 to 2014/15 through Central Government Grants, Supported Borrowing and revenue contributions to capital for the Local Transport Plan, Schools and Housing, be noted.
- (c) That the proposed use of prudential borrowing to fund schemes totalling £47.1m in the period 2010/11 to 2014/15 be noted.
- (d) That the landmark schemes which are included as an appendix to the Capital Programme that are subject to the attraction of external funding be noted.
- (e) That the proposed list of energy saving and carbon reduction schemes with 'pay back' periods of 2 to 5 years, proposed to be financed from existing budgets and £6.4m in prudential borrowing be noted.

CHAIRMAN	
DATE	



Committee and Date
Children and Young People's
Services Scrutiny Committee

27 January 2010

14:00

Item/Paper

3

**Public** 

#### **MINUTES OF THE MEETING HELD ON 16 DECEMBER 2009**

14:00 - 15:30

Responsible Anne Cousins

Officer

Email: Anne.cousins@shropshire.gov.uk Telephone: (01743) 252743

#### **Present**

#### **Shropshire Councillors**

Mrs J B Barrow (Vice Chairman), Mrs K Burgoyne, Mr T Durnell, Mr R A Evans, \*Mrs J Jones, Mrs H M Kidd, Mr C J Lea, \*Mr M J Owen JP, \*Mrs E A Parsons and Mrs C M Wild (Chairman)

#### Co-opted Members (Voting)

Mr A Atkinson Roman Catholic Diocese

Miss P Francis Parent/Governor – Secondary Schools

Ms T Gregory Church of England Diocese

Mr M Jones Parent Governor – Primary/Special Schools

#### Co-opted Member (Non-Voting)

Mrs L Burns Shropshire School Governors' Council

Mrs E Griffiths Children's Trust

#### STANDARD ITEMS

### 1. Apologies for Absence and Substitutions

- 1.1 Apologies for absence were received on behalf of: Dr J E Jones, Mr K R Roberts and Mr A E Walpole. Mrs E A Parsons substituted for Dr Jones; Mrs
  - J Jones substituted for Mr Roberts and Mr M J Owen substituted for Mr A E Walpole.
- 1.2 Mr T Leach, Church of England Diocese sent apologies and Ms T Gregory substituted for him. Apologies were also received from the Secondary Heads and from Mr C Huss, Primary/Special School Head Teacher.

<sup>\* =</sup> substitute

#### 2. Declarations of Interest

There were no declarations of interest.

#### 3. Minutes

**RESOLVED:** That the minutes of the last meeting, held on 4 November 2009, be approved and signed by the Chairman as a correct record.

#### 4. Public Question Time

There were no questions from members of the public.

#### 5. Members' Question Time

There were no questions from Members.

#### 6. Monitoring of Cabinet Decisions

- 6.1 Members received a report (copy attached to signed minutes) which informed them of decisions taken by Cabinet during their meetings on 4 and 18 November and 2 December 2009 which fell within the remit of the Committee.
- 6.2 The Chairman informed Members that an update on transferring responsibility for planning and funding education and training for 16-18 year olds from the Learning and Skills Council to the local authority would be added to the Committee's Work Programme for March 2010. Mrs Caesar-Homden, Portfolio Holder for Children's Services, informed Members that there would be a briefing for all Members on this important issue in the New Year.
- 6.3 In response to a question from a Member, Mrs Motley, Lead Member for Children's Services, updated the Committee on the appointment of the Corporate Director Children and Young People's Services, but explained it was not possible for her to confirm the name of the appointee at this time.
- 6.4 A Member asked why the Quarter 2 performance report had not been included in the Cabinet decisions report. Liz Nicholson, Director of Children and Young People's Services explained that separate, detailed reports were provided to the Committee on performance. Quarter 2 performance had been discussed in October 2009 and a report on Quarter 3 performance would be brought to the January 2010 meeting of the Committee. The purpose of the Cabinet monitoring report was to bring to the Committee's attention any decisions Cabinet made in

relation to issues within Children and Young People's Services. She undertook to ensure that future Cabinet monitoring reports also included corporate issues which affected the Children and Young People's Services Directorate. It was further agreed to arrange for copies of the Quarter 2 performance report to be brought to the meeting.

6.5 **RESOLVED:** That the report be noted.

#### **MAIN ITEMS**

- 7. Provisional Results from school, setting and college assessments, examinations and national curriculum assessments and tests for 2009
- 7.1 The Committee received a report (copy attached to signed minutes) which provided information on the standards of attainment for 2009 across schools and early years settings.
- 7.2 John Rowley, Assistant Director Raising Achievement and Inclusion, introduced and expanded on the report. He explained the format of the report, which was designed to enable easy comparison between results for this year and previous years. The only dip in results was for Key Stage 2 maths, but this was still above average when compared to statistical neighbours. All other results were extremely positive.
- 7.3 Anne Gribbin, Principal School Improvement Adviser, expanded on the work being carried out in schools as a result of the Key Stage 2 maths results. Members heard that there was a particular focus on teaching in Years 3 and 4, in order to ensure improved results at the end of Key Stage 2.
- 7.4 There was some discussion about the impact of replacing SATs with teacher assessment for seven year olds. The Principal School Improvement Adviser was confident that teachers were able to pass on much more secure judgements on pupils than had been the case when children were assessed by an external test.
- 7.5 Mrs Burns asked if the transfer of responsibility for 16-19 year olds back to the local authority from the Learning and Skills Council would result in closer monitoring of results for post-16 year old pupils. In response, the Assistant Director Raising Achievement and Inclusion, agreed the transfer should enable greater monitoring and accountability to take place. He pointed out, however, that some Shropshire students chose places outside Shropshire for their post-16 education. This was mainly to do with geography, e.g. students living near border areas, but it did result in an outflow of Shropshire students. In general, the results for A

levels were still significantly above average.

7.6 **RESOLVED:** That the report be accepted, its main features be noted and the key areas for improvement be endorsed.

#### 8. School Exclusions

- 8.1 The Committee had before it a report (copy attached to signed minutes) which provided information on fixed-term and permanent exclusions from maintained schools in Shropshire.
- 8.2 The Assistant Director Raising Achievement and Inclusion introduced the report and drew Members' attention to a 50% decrease in permanent exclusions over the past year.
- 8.3 The Vice Chairman complimented officers on the excellent report but queried the reason behind the statistics for Buntingsdale Infant School. Officers undertook to have further discussion with her.
- 8.4 Mr Durnell also congratulated officers and commented that in his work with persistent young offenders he had noticed a decrease in the amount of time they were excluded from school.
- 8.5 Mr Atkinson commented that he understood how difficult it was for Head Teachers to keep some difficult young people in school and he felt this excellent report demonstrated a huge amount of work by both individual school communities across the county and the local authority.
- 8.6 It was noted by Members that no Looked After Children had been permanently excluded since the establishment of the Looked After Children Team in 1999 (page 4, paragraph 2.3 refers) and this was also recognised as a significant achievement.
- 8.7 **RESOLVED:** That the report be noted and the work being done to prevent exclusions be commended.

### 9. Shropshire Music Service

- 9.1 This report (copy attached to signed minutes) informed Members of the work of Shropshire Music Service and actions taken to consolidate the financial stability of the service.
- 9.2 The Assistant Director Raising Achievement and Inclusion explained the financial changes in greater detail and said the new method of billing schools, rather than parents, would lead to greater efficiencies.

Children and Young People's Services Scrutiny Committee 27 Jan 2010: Minutes of the meeting held on 16 Dec-2009

- 9.3 There was discussion about the impact of the changes on schools, as the administrative burden would now fall on school staff, rather than Music Service staff. The Director Children and Young People's Services clarified that a subsidy was available and she also explained that Keith Havercroft, Music Adviser, had held several meetings with Head Teachers to deal with their concerns.
- 9.4 Mr Jones, primary school governor, commented that the changes had cost his school money. The issue had now been addressed by buying in whole class tuition but this had changed the way music was taught in the school.
- 9.5 Several Members commended the excellent work of Shropshire Music Service and agreed the opportunities it provided for children and young people were of enormous benefit.
- 9.6 Members noted the very positive report which had been produced following a joint peer review with the Federation of Music Services (page 5, paragraph 1 refers). This described the Music Service as "a good service with some outstanding features".
- 9.7 It was noted, however, that the service was under considerable financial pressure. Andy Shannon, Head of Finance, informed Members that the grant from central government to the Music Service had been capped for the past three years, which had resulted in increased charges to parents and schools to address the shortfall. He felt the changes which had been made meant the service was now sustainable and commented that the budget situation had improved greatly over the past two years.
- 9.8 Members recognised the value of music in the extended schools programme and the Assistant Director reported that officers were exploring the potential of using the same methods to offer other activities in the extended schools programme, e.g. drama.
- 9.9 **RESOLVED:** That the report be noted.
- 10. Medium Term Financial Plan 2010/11 to 2014/15 and Revenue Budget 2010/11
- 10.1 The Committee received a report (copy attached to signed minutes) which set out the Council's provisional Medium Term Financial Plan for 2010/11 to 2014/15 and the proposed Revenue Budget for 2010/11. Copies of the 4 November 2009 Cabinet report on Shropshire Council Quarter 2 Performance 2009/10 were also available at the meeting.

Children and Young People's Services Scrutiny Committee 27 Jan 2010: Minutes of the meeting held on 16 Dec-2009

- 10.2 Tim Smith, Assistant Director Strategy and Business Support, introduced the report and explained the impact of the proposed savings target of £7 million on the Children and Young People's Services Directorate. In particular, he drew attention to the proposal to increase charges on schools' Service Level Agreements by 2.5% in excess of pay inflation in order to save £20,000 (page 22 of the Appendix refers). An alternative proposal had now been identified to achieve the same saving, by directly managing arrangements to support traveller children's education instead of supporting a regional body to do this.
- 10.3 There was general consensus among Members that this alternative proposal would be preferable to increasing the schools' Service Level Agreements. Members expressed concern at the impact of any such increase on schools' budgets.
- 10.4 There was discussion about the proposal to use £202,000 Area Based Grant funding in a different way to offset budget pressures.
- 10.5 A particular area of concern for Members was the home to school transport budget and the pressures on the Looked After Children and Special Educational Needs budgets were also noted. Members asked if the 2010/11 budget would be able to meet these known pressures.
- 10.6 The Chairman commented that a Lean Service Review was underway to identify ways of saving costs on out of authority placements for children with special educational needs. This was a cross-party group and any Members of the Committee who were interested were invited to come to the next meeting.
- 10.7 In response to the concern about transport costs, the Assistant Director

   Strategy and Business Support informed Members that the budgets
  were monitored and reviewed on a quarterly basis. He added the cost
  of fuel had been particularly high over the past year and he was hopeful
  that this may reduce in the future.
- 10.8 The Director of Children and Young People's Services confirmed a number of reviews were underway to identify efficiency savings. The Chairman informed Members that the outcomes of the reviews would be reported to the Committee.
- 10.9 **RESOLVED:** That the report and the budget implications for Children and Young People's Services be noted.

### 11. Work Programme

Children and Young People's Services Scrutiny Committee 27 Jan 2010: Minutes of the meeting held on 16 Dec-2009

- 11.1 The proposed Work Programme for January was considered (copy attached to signed minutes).
- 11.2 The Chairman reminded the Committee that an agenda item on post-16 provision was to be added to the March meeting.
- 11.3 Mr Evans stated he had requested that an item on technology be added to the January agenda. He was concerned at the budget implications and felt it was an important matter which needed to be considered at the next meeting.
- 11.4 The Chairman clarified that this was an issue which had been discussed by the Schools Forum and it was essentially a matter for schools. It was due to be considered again at the next meeting of Schools Forum at the end of January. She felt it was more appropriate for Schools Forum to look at this, rather than Scrutiny.
- 11.5 Mr Evans repeated his request for this item to be added to the agenda as he had a number of questions to raise.

#### 11.6 **RESOLVED**:

- A That the Work Programme be noted.
- B That a report on transferring responsibility for planning and funding education and training for 16-18 year olds from Learning and Skills Council to the local authority be added to the March agenda.

#### 12. Date of Next Meeting

The next meeting will take place at Shirehall at 2.00 p.m. on Wednesday 27 January 2010.

Signed	Chai
rman	
Date	



Committee and Date
Community Services
Scrutiny Committee

14 January 2010

10.30 am

Item No.

3

**Public** 

## MINUTES OF THE COMMUNITY SERVICES SCRUTINY COMMITTEE MEETING HELD ON 3 DECEMBER 2009

10.30 am - 1.30 pm

Responsible Officer: Amanda Holyoak

E-mail:

amanda.holyoak@shropshire.gov.uk

Tel: 01743 252738 Fax: 01743 252713

#### Present:

Mr P M Adams, Mrs B J Baker, Mr D A Beechey (co-optee), Mr J E Clarke (Vice Chairman), Mr J A Dodson (co-optee), Mr J A Gibson, Mr J B Gillow OBE, Mr R Hughes, Mrs H M Kidd (Chairman), Mr R S Tindall and Mr L Winwood.

#### 1. Apologies for Absence and Substitutions

1.1 Apologies for absence were received from Mr R Brown (co-optee), Mr A P D Hannagan (co-optee) and Mr M J Owen. There were no substitutions.

#### 2. Declarations of Interest

2.1 Mr D A Beechey (co-optee) declared a personal interest in Agenda Item 9 – Budget Scrutiny 2010/11 (Appendix B page 13) as he was a member of the Local Involvement Network (CINCH).

#### 3. Minutes

- 3.1 It was confirmed that Mr L Winwood had been present at the meeting on 19 October 2009.
- 3.2 **RESOLVED:** That the minutes of the Community Services Scrutiny Committee meeting held on 19 October 2009 be approved and signed by the Chairman as a correct record, subject to the above.

#### 4. Public Question Time

4.1 There were no public questions.

#### 5. Members' Question Time

5.1 There were no questions from Members.

#### 6. Monitoring of Cabinet Decisions

- 6.1 Members considered a report, copy attached to the signed minutes, on recent decisions taken by Cabinet within the remit of the Community Services Scrutiny Committee.
- 6.2 The Committee noted the Report.

#### 7. Affordable Housing Allocation Policy Task and Finish Group

- 7.1 Members considered a report, copy attached to the signed minutes, which presented the draft terms of reference for the Affordable Housing Allocation Policy Task and Finish Group.
- 7.2 **RESOLVED:** that the terms of reference be confirmed.

#### 8. Supporting People Action Plan

- 8.1 The Committee received a report, copy attached to the signed minutes, which detailed progress against the Action Plan to address issues arising from the outcome of an advice and assistance visit on the Supporting People programme carried out by the Audit Commission in March 2009.
- 8.2 The Commissioning and Partnerships Manager for Housing Services introduced the report and explained that the Supporting People programme aimed to provide housing support to help vulnerable people remain in their own homes and to prevent homelessness. The service was contracted out by Shropshire Council to providers including Registered Social Landlords and Oswestry and Bridgnorth Landlord Services etc.
- 8.3 The advice and assistance visit in March 2009 followed on from the Audit Commission's inspection in October 2007, when it was found that the County Council were providing a poor no-star programme with promising prospects for improvement. An Action Plan was put in place to address key issues and the Audit Commission focused on the key weaknesses identified in the October 2007 inspection. It was found that improvements had been made including a strong focus on user engagement and a robust value for money approach. Significant weaknesses were however identified in the area of safeguarding.
- 8.4 The Commissioning and Partnerships Manager went on to inform the Committee of the improvements that had been made to the programme together with the work in progress on the Action Plan.
- 8.5 Members were concerned about the declining funding which was no longer ring fenced and it was suggested that the service look outside of those who met the criteria as it was felt that some people would be prepared to pay for the service. Members felt that it was important to ensure that the assessment process was acceptable and that other organisations were taking their share of responsibility for the Supporting

- People programme as it was felt that a contribution from them would alleviate pressure on the funding.
- 8.6 In response, the Commissioning and Partnerships Manager reported that as part of the review of older people services they would be making decisions about which services to remove from the fund and it was also a good opportunity to see if services could be provided in a different way. It was however hoped that as many services as possible could be preserved.
- 8.7 The Director of Community Services reminded the Committee that the programme supported people to remain as independent as possible and in their own homes. The reconfiguration of services would ensure the best use of money by focussing on where it would be most effective, which may include withdrawing some services to make savings and reinvesting in other services to improve outcomes. This may mean that fewer people would receive the service but those who did would receive a better service.
- 8.8 In response to a query the Director of Community Services reported that the vast majority of the fund went to pay the care staff who actually delivered the service on the front line.
- 8.9 In response to a query the Commissioning and Partnerships Manager explained that at a strategic level they benchmarked against other authorities but they also worked with eg Telford and Wrekin Council or Herefordshire Council and, for example, looked at how to better commission services etc. Joint working often helped make the service viable for providers.
- 8.10 The Portfolio Holder for Housing felt that the service had come a long way since the inspection in 2007 and he pointed out that of the 26 actions identified, only 6 were currently outstanding but were on course to be met.
- 8.11 Concern was raised that people could fall through the net if they were not in receipt of a means-tested benefit. The Commissioning and Partnerships Manager agreed that potentially people could be excluded however the eligibility criteria was being reviewed to take account of this and the most vulnerable people who had previously been able to access the service for free over a short period would now be able to access it for free over a longer period.
- 8.12 In response to a query the Commissioning and Partnerships Manager explained that provision for 24/7 cover was in place in certain areas whilst some operated on call cover. He explained that there were a range of ways that cover could be achieved without incurring too great a cost.

- 8.13 The Commissioning and Partnerships Manager explained that the Government formula did not take rural/urban issues into account but that it was based on age and deprivation which indicated that Shropshire should be getting more due to its aging population however the three year funding settlement was lower than it should have been so services had to be tailored accordingly.
- 8.14 In response to a query the Commissioning and Partnerships Manager explained that they would need to look at the impact of individual budgets however there was no reason why supporting people could not be applied if it was the most effective service for the user. The Director of Community Services stressed the importance of integrating supporting people into all other areas of support.
- 8.15 The Chairman requested that copies of the first service users' service assessment be circulated to the Committee. The Commissioning and Partnerships Manager reported that more information would be provided on the Supporting People programme at a future meeting including details of the reconfiguration of services. The Portfolio Holder requested that case studies by end users also be provided at that meeting.
- 8.16 **RESOLVED:** that progress on the Action Plan arising from the Audit Commission Advice and Assistance report be noted.

# 9. Budget Scrutiny 2010/11

- 9.1 Members considered a report, copy attached to the signed minutes, which set out the Community Services proposals for 2010/11 revenue budget as set out in the medium term financial strategy 2010/11-2014/15 and revenue budget 2010/11 report to Cabinet on 21 October 2009. Within 2010/11 Community Services were required to identify £3.1 million of revenue savings.
- 9.2 The Head of Finance for Community Services introduced the report and explained that Appendix B provided details of the savings proposals that had been developed by Community Services. She explained that the savings were split into list one and list two, with list one being efficiency savings which would be easy to achieve and had no service implications. Savings in list two however would be more difficult to achieve and had service implications including possible compulsory redundancies.
- 9.3 A query was raised about the savings proposed to be made to Culture and Leisure Services as it was felt that these services increased income to the Council. The Head of Finance explained however that there were a few areas where major savings could be made. The Assistant Director Strategy and Business Support confirmed that the target had been achieved for Theatre Severn income and that it was hoped that a lot of

carers would purchase cultural passports. It was also hoped to increase spend per footfall.

- 9.4 In response to a query the Assistant Director Strategy and Business Support explained how energy savings would be made (as part of the Council's carbon management scheme) in eg lighting, insulation and covers for swimming pools. He explained that capital funding was available to work on schemes to facilitate these savings.
- 9.5 A member queried whether the likely savings in the Housing Revenue account were realistic. The Assistant Director Housing Services explained that in achieving the Decent Homes Standard it was hoped that savings would be made by reducing responsive repairs. In response to a query the Head of Finance explained that the programme of capital works would be paid for through capital receipts (i.e. sales and reserves).
- 9.7 In response to a query the Assistant Director Strategy and Business Support explained the savings hoped to be achieved through negotiating block contracts for beds. Concern was raised that people could end up in homes that they did not want to be in. It was explained that care homes were independently rated and only the good/excellent ones were used. No-one would be pushed into a home they did not want to go into however it would be demonstrated that the home offered was a good one and should meet their needs. The Assistant Director Adult Social Care explained that they had a statutory responsibility to offer choice but this had to be balanced against cost.
- 9.8 Concern was raised about the proposed review of Meals on Wheels procurement and provision and the proposed increase in charges for frozen and hot meals. The Assistant Director Strategy and Business Support confirmed that there had never been a significant difference in meals due to price increases. The Assistant Director Adult Social Care explained that the service would not be withdrawn without assessing individual needs and whether Meals on Wheels was the most appropriate way to address their needs.
- 9.9 Officers answered a number of further queries from Members and it was recommended that Cabinet look at the detail of the proposed savings. The Chairman requested that a separate meeting be held next year to look at the budget report.

### 9.10 **RESOLVED**:

- A. That the savings proposals for Community Services for 2010/11 be noted.
- B. That Cabinet look at the details of the savings proposals.

### 10. Personalisation

- 10.1 Members received a report, copy attached to the signed minutes, which provided a progress update on the work to transform adult social care. The Assistant Director Adult Social Care drew members' attention to paragraph 6 onwards which set out key progress to date together with the next phases, which included a pilot scheme.
- 10.2 **RESOLVED:** that the content of the report and progress to date be noted and that the ongoing development of the personalisation agenda in Shropshire be agreed.

# 11. Ensuring High Standards: Themed Quality Audits of Care

- 11.1 Members received a report, copy attached to the signed minutes, which provided an outline of the planned approach to monitoring and inspection of care homes for adult service users.
- 11.2 The Assistant Director Strategy and Business Support explained that a programme of Themed Quality Audits were being developed for homes across Shropshire.
- 11.3 In response to a query, the Assistant Director Strategy and Business Support explained that if homes were rated as excellent quality they were given an additional £30 per bed per week, however, if poor quality they would get nothing. He then asked the Committee which themes they would like to see included.

## 11.4 **RESOLVED:**

- A. that the approaches taken, as set out in the report, be considered and supported.
- B. that consideration be given to reviewing the following themes over the next year:
  - i) Creating community;
  - ii) Sharing decision making; and
  - iii) Creating a positive culture.
- C. that progress reports be received in 12 months time on Themed Quality Audits, as they were completed.

# 12. Prevention and Reablement Task and Finish Group

12.1 The Chairman gave a brief update on the work of the group and confirmed that they had decided which areas they wished to look at.

Signed	(	(Chairman)	)

Date ......14 January 2010......

Community Services Scrutiny Committee: Minutes of the meeting held on 3 December 2009



Committee and Date

Development Services Scrutiny
Committee

15 December 2009

<u>Item</u>

3

**Public** 

### **MINUTES OF THE MEETING HELD ON 3 NOVEMBER 2009**

5.00 pm to 7.30 pm

Responsible

Martin Stevens

Officer

e- <u>Martin.Stevens@shropshire.gov.uk</u> mail:

Tel: (01743)

Fax (01743)

252722

252713

**Present:** Mr T Bebb, Mr S Davenport, Mr T Davies, Mrs P A Dee, Mr D W Evans, Mr E J Everall, Mr D Green, Mr C J Lea, Mr A N Mosley (Chairman) and Mr W M Parr.

Mr D Roberts and Mr M Taylor-Smith attended in their capacity as portfolio holders.

### 1. Apologies for Absence and Substitutions

An apology for absence was received from Mr G Davies.

#### 2. Declarations of Interest

Mrs Pauline Dee declared a personal interest as a Member of the Union on item 8 – Budget Strategy 2010 -2011.

### 3. Minutes

**RESOLVED:** That the minutes of the meeting held on 22 September 2009 be confirmed and signed by the Chairman as a correct record.

#### 4. Public Question Time

There were no public questions.

### 5. Member Question Time

There were no Member questions

### 6. Portfolio Holder Report

The Director of Development Services stated that Mr Alan Mosley had called in the decisions taken by Cabinet regarding the Shrewsbury Vision. After discussion Members agreed that it would be appropriate to defer further deliberation on the Shrewsbury Vision until the local meeting scheduled to take place on 26 November 2009.

**RESOLVED:** That the report be noted.

# 7. Work Programme

**RESOLVED:** That the report be noted.

### 8. **Budget Strategy 2010 / 11**

- 8.1 The Assistant Director for Strategy and Business Support stated that the Development Services Directorate was required to find savings just short of £3 million in 2010/11. Developments Services as at 1 April 2009 had a total staff of 842 posts. In order to make savings, 34 currently vacant posts and 6 further posts would be deleted. These 40 posts equated to a reduction of 4.8% of the total staff in the Development Services Directorate.
- Members questioned why the 6 posts were not defined specifically in the report. In response the Director of Development Services stated that there was a degree of sensitivity in relation to these posts because the details were still being worked out and all parties had not necessarily been fully consulted at this early stage in the process. Members stated that it was difficult to give a clear view on the proposed cuts without understanding fully how these would impact on service delivery.
- 8.3 The Assistant Director for Strategy and Business Support stated that it was proposed to increase the Shrewsbury Park and Ride Fares from £1.20 to £1.40. He stated that it was also proposed to increase some of the parking charges on car parks that were previously owned by the former district and borough authorities. Members expressed concern that the level of parking charges in Shrewsbury may become too expensive.
- Members asked how the taxi license fees compared to other neighbouring authorities. In response the Assistant Director for Public Protection stated that the fees were substantially less than neighbouring authorities. Members noted and expressed concern that the grant to Shropshire Tourism was being reduced.

### **RESOLVED:**

- A) That the report be noted.
- B) That the Scrutiny Committee inform Cabinet about their concerns over potential increases in parking charges in Shrewsbury. In addition, Cabinet should take into account what is paid in the other towns when setting the charges.

# 9. Rural Transport Strategy - Review

The Portfolio Holder introduced a report on the Rural Transport Strategy Review, a copy of which is attached to the signed minutes. He stated that the report set out the findings of the review and proposed a number of improvements and set out a detailed marketing and promotion strategy for increasing patronage and registered users. The Assistant Director for Public Protection gave a presentation on the Rural Transport Strategy. There was discussion about the cost of running the Shropshire Link Service and the average amount of money it cost per user. Members stated that proposed changes to the transport service which impacted on a Members local division, particularly when there was a route change, should be reported to the local Member before being taken further. Members congratulated Officers on the success of the first year of the scheme.

**RESOLVED:** That the Scrutiny Committee approves of the recommended service charges set out in the report and endorses the marketing and promotion strategy.

### 10. Mobility Guidance for Shropshire

10.1 The Assistant Director for Public Protection introduced a report on Mobility Guidance for Shropshire, a copy of which is attached to the signed minutes.

**RESOLVED:** That a further report will be submitted to the Development Services Scrutiny Committee in July 2010 to outline any proposed changes to the Mobility Guidance document and the process for ensuring its future use.

### 11. Parking Strategy for Shropshire

- 11.1 The Portfolio Holder introduced a report on formulating a parking strategy for Shropshire, a copy of which is attached to the signed minutes. He stated that he was aware that a number of Market Towns wanted free parking on Market Day and on days in the run up to Christmas. It was important to ensure that Blue Badges were not abused. Free parking in the north of the County would be reviewed.
- 11.2 Mrs Pauline Dee expressed her concern that car parking charges might be introduced in Wem. She was dismayed that heavy goods vehicles were entering the town and damaging the Church. She saw free parking as one of the attractions of Wem. Members discussed the concept of parking for the first hour in some of the Market Towns being free to encourage more shoppers to the towns. Members stated that it was prudent to give more consideration to resident parking in the Market Towns.
- 11.3 The Director of Development Services stated that a draft strategy would be written for May of next year covering the very complex issues surrounding car parking charges and it was intended for there to be consultation. The

Assistant Director for Public Protection stated that paragraph 44 of the report referred to a draft strategy being drafted for April 2010 but asked Members to note that this would now be May 2010.

## **RESOLVED:**

- A) That the suggested policy approach, and objectives for the Parking Strategy as set out in the report be noted.
- B) That the parking needs of residents living in the Towns of Shropshire be given further consideration and be included in the strategy.

CHAIRMAN	١	 	

# Appendix G

# SHROPSHIRE COUNCIL HOUSING REVENUE ACCOUNT

	2010/11 Original Estimate £
Income	
 Dwellings Rent	(13,771,410)
Garage Rent	(210,920)
Other Rent	(39,730)
Charges for Services	(180,070)
Supporting People	(547,920)
Subsidy Receivable - Major Repairs Allowance	(2,552,310)
Total Income	(17,302,360)
<u>Expenditure</u>	
Repairs & Maintenance	3,420,200
Supervision & Management - Special	970,250
Supervision & Management - General	2,894,600
Subsidy Payable Gross	7,321,550
Capital Charges - Dwelling Depreciation	2,552,310
Capital Charges - Depreciation Other	73,130
Capital Charges - Cost of Capital	61,430
Allowance for Decease Sole Occupier	4,440
Increase in Bad Debt Provision	40,000
Total Expenditure	17,337,910
Net Cost of Services	35,550
PWLB Premium amortised	68,580
Interest on Balances	(31,000)
Net Operating Expenditure	73,130
Appropriations	
Capital Financing Reserve	(73,130)
Net Cost of Service	0
HRA Reserve	077 000
B/fwd 1 April	677,223
Surplus/(Deficit) for year	0
Carried Forward 31 March	677,223

# **Car Park Income Increases**

Further Increases proposed since Fees and Charges report approved by Cabinet on 6<sup>th</sup> January 2010 in Blue text

Current Current Proposed Charges Charges

## **Shrewsbury Off Street**

Permit A All Hours Parking

Permit B Weekday evenings Mon-Sat and All Day Sunday

Permit C Fri-Sat Evenings and All Day Sunday

**Shrewsbury** 

### **Abbey Foregate**

**HGV / Coaches** 

Permit A Qtr	£68.00	£90.00
Permit A 1 Year	£262.00	£300.00

# Raven Meadows

**MSCP** 

Up to 6 Hours	£5.50
All day	£7.50
Permit A Qtr	£315.00
Permit A 1 Year	£1,260.00

£6.00
£8.00
£420.00
£1,399.00

# Frankwell Main Frankwell Riverside Frankwell Quay

Permit A Qtr	£147.00
Dame! A 4 Value	0507.00
Permit A 1 Year	£567.00
Permit B Qtr	£73.00
Permit B 1 Year	£273.00
Permit C Qtr	£42.00
Permit C 1 Year	£115.00

£192.00
£641.00
£93.00
£309.00
£39.00
£130.00

## **Shrewsbury cont.**

**Strand** 

Up to 6 Hours	£5.50
All day	£7.50

£6.00	
£8.00	

£420.00 £1,399.00 £175.00 £583.00 £52.00 £174.00

### **Bridge Street**

Permit A Qtr	£315.00
Permit A 1 Year	£1,260.00
Permit B Qtr	£168.00
Permit B 1 Year	£525.00
Permit C Qtr	£84.00
Permit C 1 Year	£157.00

# Appendix H

# **The Tannery**

Permit A Qtr	£315.00	£420.00
Permit A 1 Year	£1,260.00	£1,399.00
Permit B Qtr	£168.00	£175.00
Permit B 1 Year	£525.00	£583.00
Permit C Qtr	£84.00	£52.00
Permit C 1 Year	£157.00	£174.00

# St Austin's

		_
Permit A Qtr	£315.00	
Permit A 1 Year	£1,260.00	
Permit B Qtr	£168.00	L
Permit B 1 Year	£525.00	
Permit C Qtr	£84.00	
Permit C 1 Year	£157.00	ſ

£420.00
£1,399.00
£175.00
£583.00
£52.00
£174.00

# **Shrewsbury cont.**

# St Julian's Friars

Permit A Qtr	£131.00
Permit A 1 Year	£504.00
Permit B Qtr	£68.00
Permit B 1 Year	£252.00
Permit C Qtr	£37.00
Permit C 1 Year	£105.00

£174.00
£580.00
£87.00
£290.00
£36.00
£121.00

# Bridgnorth Bridgnorth

# **Smithfield**

Seas Tkt M-F	
Weekly	£2.50
Seas Tkt M-F	
Monthly	£20.00
Seas Tkt M-F 1/2	
Year	£110.00
Seas Tkt M-F 1 Year	£180.00
Seas Tkt Weekly	£12.00
Seas Tky Monthly	£40.00
Seas Tkt 1/2 Year	£220.00
Seas Tkt 1 Year	£430.00

_
£5.50
£22.00
£112.00
£203.00
£13.00
£53.00
£267.00
£486.00

# Listley (N &S)

Seas Tkt M-F 1/2	
Year	£0.00
Seas Tkt M-F 1 Year	£0.00
Seas Tkt 1/2 Year	£0.00
Seas Tkt 1 Year	£0.00

£114.00
£207.00
£272.00
£495.00

# Appendix H

# Bridgnorth cont.

Innage	Lane -	Cars
--------	--------	------

Lorries, Separate Trailer, PSVs

Seas Tkt M-F 1/2 Year	£70.00
I Cai	270.00
Seas Tkt M-F 1 Year	£120.00
Seas Tkt 1/2 Year	£110.00
Seas Tkt 1 Year	£200.00
Up to 2 Hours	£3.40
Up to 4 Hours	£5.80
Up to 24 Hours	£12.00
Seas Tkt M-F 1/2	
Year	£550.00
Seas Tkt M-F 1 Year	£800.00

£76.00
£138.00
£127.00
£230.00
£4.00
£7.00
£14.00
£506.00
£920.00

# **Severn Street -Cars**

Lorries, Separate Trailer, PSVs

O TI / M E //O	
Seas Tkt M-F 1/2	
Year	£70.00
Seas Tkt M-F 1 Year	£120.00
Seas Tkt 1/2 Year	£110.00
Season Tkt 1 Year	£200.00
Up to 2 Hours	£3.40
Up to 4 Hours	£5.80
Up to 24 Hours	£12.00
Seas Tkt M-F 1/2	
Year	£500.00
Seas Tkt M-F 1 Year	£750.00
Season Tkt 1 Year Up to 2 Hours Up to 4 Hours Up to 24 Hours Seas Tkt M-F 1/2 Year	£200.00 £3.40 £5.80 £12.00

£76.00
£138.00
£127.00
£230.00
£4.00
£7.00
£14.00
£506.00
£920.00

# **Much Wenlock**

St Marys

Seas Tkt M-F 1/2	
Year	£145.00
Seas Tkt M-F 1 Year	£240.00
Seas Tkt 1/2 Year	£190.00
Seas Tkt 1 Year	£310.00

£152.00
£276.00
£196.00
£357.00

**New Road** 

Seas Tkt M-F 1/2	
Year	£130.00
Seas Tkt M- F 1 Year	£220.00
Seas Tkt 1/2 Year	£170.00
Seas Tkt 1 Year	£280.00

£152.00
£276.00
£196.00
£357.00

**Back Lane** 

Seas Tkt 1/2 Year	£150.00
Seas Tkt 1 Year	£250.00

# Bridgnorth Off Street Residents Only Parking

Residents Unity Pa	<u>arking</u>		
Friar Street- West	10- 21 Friar St & 2-26 Carteway 1/2 Yr	£24.00	£60.00
	10-21 Friar St & 2-26 Cartway 1 Yr	£96.00	£110.00
Friar St- East	59-83 Friar St, 69-85 Cartway,93,94 & 95 Cartway, Orchard Cottages & St. Leonards Steps 1/2 Yr	£24.00	£60.00
	59-83 Friar St, 69-85 Cartway,93,94 & 95 Cartway, Orchard Cottages & St. Leonards Steps 1/2	224.00	250.50
	Yr	£96.00	£110.00
Railway St	6-50 Railway St 1/2 Yr 6-50 Railway St 1 Yr	£24.00 £96.00	£60.00 £110.00
<u>Severn St</u>	1-50 Servern St, Pale Meadow Cottage & 4,5,9,10A,11,12 &12A St Johns St 1/2 Yr	£24.00	£60.00
	1-50 Servern St, Pale Meadow Cottage & 4,5,9,10A,11,12 &12A St Johns St 1 Yr	£96.00	£110.00
Riverside West elevated part only	29-31 &40-42 Riverside, 1-4 Bank Steps,29-40, 51-64 Cartway.1/2 Yr	£24.00	£60.00
	29-31 &40-42 Riverside, 1-4 Bank Steps,29-40, 51-64 Cartway.1/2 Yr	£96.00	£110.00

# **South Shropshire Off-Street**

Ludlow

# **Castle Street**

Seas Tkt Per Month	£25.00
Seas Tkt 1/4 Yr	
Seas Tkt 1/2 Yr	£150.00
Seas Tkt 1 Year	£300.00

£37.00 £104.00 £190.00 £345.00

# Appendix H

# **Ludlow cont.**

# **Galdeford Zone A**

Over 4 Hours	£4.00
Seas Tkt Per Month	£25.00
Seas Tkt 1/4 Yr	
Seas Tkt 1/2 Yr	£150.00
Seas Tkt 1 Year	£300.00

# £4.40 £37.00 £104.00 £190.00 £345.00

# **Galdeford Zone B**

Seas Tkt Per Month	£16.66
Seas Tkt 1/4 Yr	
Seas Tkt 1/2 Yr	£100.00
Seas Tkt 1 Year	£200.00

£25.00
£69.00
£127.00
£230.00

# **Smithfield**

Seas Tkt Per Month	£10.60
Seas Tkt 1/4 Yr	
Seas Tkt 1/2 Yr	£60.00
Seas Tkt 1 Year	£120.00
0800 - 1800	£10.00
1800 - 0800	£5.00
Seas Tkt 1 Year	£75.00

£15.00
£41.00
£76.00
£138.00
£12.00
£6.00
£86.00

# **Church Stretton**

# Easthope Rd

HGV HGV HGV

Seas Tkt Per Month	£25.00
Seas Tkt 1/4 Yr	
Seas Tkt 1/2 Yr	£150.00
Seas Tkt 1 Year	£300.00

£37.00
£104.00
£190.00
£345.00

# **Craven Arms**

## Corvedale Rd

Up to 1 Hour	£0.40
Up to 2 Hours	£0.80
Up to 4 Hours	£2.00
All day	£3.00
Seas Tkt Per Month	£25.00
Seas Tkt 1/2 Yr	£150.00

£0.00
£0.00
£0.00
£0.00

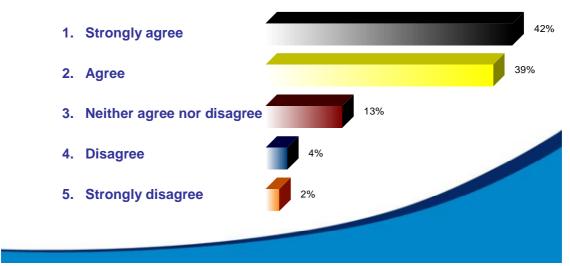


# **Budget Consultation 2010/11**



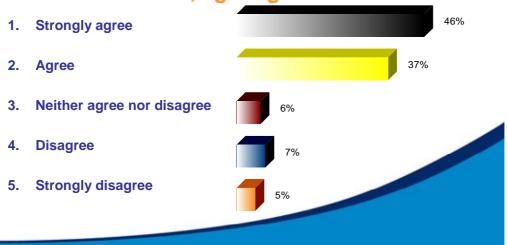


In 2010/11 there should be savings in administration, such as finance, personnel and legal services



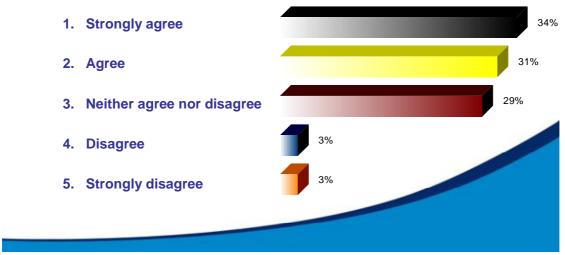


In 2010/11 the Council should take steps to reduce its future energy costs even if this requires some investment in new boilers, lighting etc.



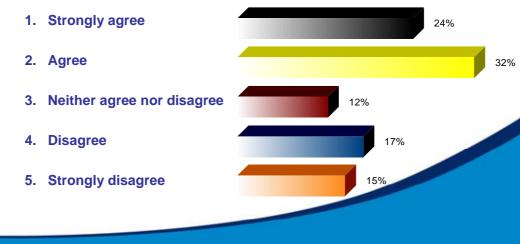


In 2010/11 the Council should deliver efficiency savings from Service Reviews in Housing, Planning and Environmental Services



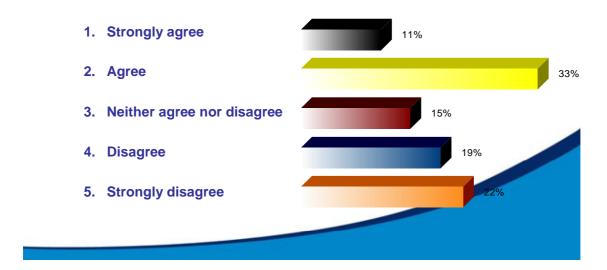


In 2010/11 there should be increases in charges for some services (10p an hour for parking in some areas, equalising charges for leisure, park and ride)





# In 2010/11 there should be increases in charges for meals on wheels



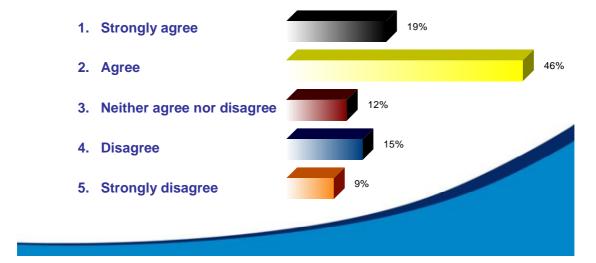


# In 2010/11 the Council should withdraw bus contracts with subsidy levels of over £4 per journey



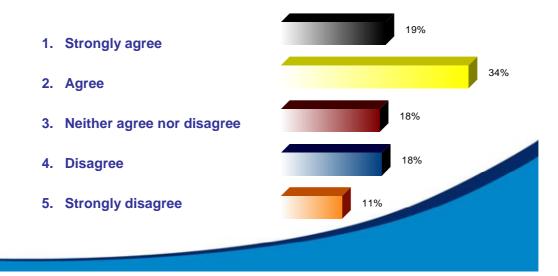


# In 2010/11 we should increase the contribution for home care but only if the people assessed can afford to pay



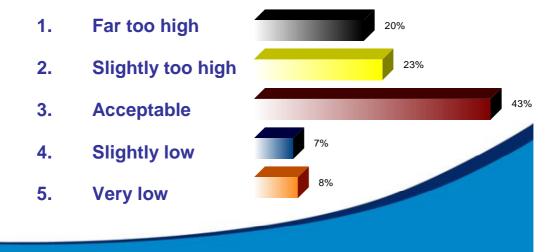


# I would rather see the council tax rise than see cuts in local services.



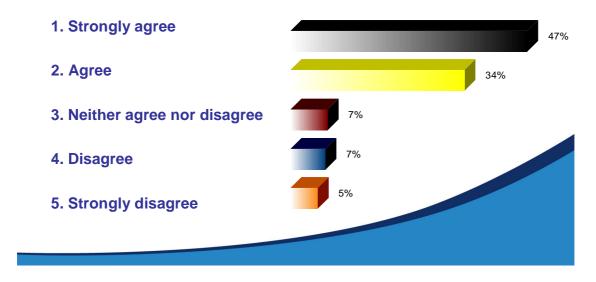


# Do you think that the proposed council tax increase for your area is:





# The Council should reduce the Council Tax discount on empty properties so as to encourage homes back into use



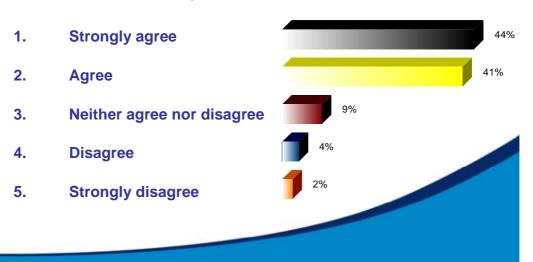


# Do you think that on the whole Shropshire Council provides value for money?

Very good value
 Good value
 Fair
 Poor value
 Very poor value



# "This type of consultation is a good way for my local council to involve local people in key decisions"



### **COUNCIL TAX RESOLUTION 2010/11**

- 1. The format of the Council Tax setting resolution that the Council must approve, has been previously agreed between the Local Government Association and Communities and Local Government, and the determination follows that format.
- 2. That it be noted that at its meeting on 21<sup>st</sup> January 2010 the Council calculated the following amounts for the year 2010/11 in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 made under Section 33(5) of the Local Government Finance Act 1992 (The Act):-
  - (a) **108,360.51** being the amount calculated by the Council, in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 2002 (The Regulations), as its Council Tax Base for the year.

,		
1	n١	
1	v,	

Parish of: Abdon & Heath Acton Burnell, Frodesley, Pitchford, Ruckley & Langley Acton Scott Adderley Alberbury with Cardeston Albrighton All Stretton, Smethcott & Woolstaston Alveley & Romsley Ashford Bowdler Ashford Carbonel Astley Astley Abbotts Aston Bottrell, Burwarton & Cleobury North Atcham Badger Barrow Baschurch Bayston Hill Beckbury Bedstone & Bucknell Berrington Bettws-Y-Crwyn Bicton Billingsley, Deuxhill, Glazeley & Middleton Scriven Bishops Castle Town Bitterley Bomere Heath & District Bonningale	Taxbase 100.70 241.59 40.03 168.34 350.85 1,594.32 159.45 857.12 34.28 177.72 193.65 231.11 129.11 125.05 61.31 258.35 904.50 1,793.33 156.96 321.59 362.73 87.03 365.42 153.44 672.12 342.30 803.77 135.02
Bettws-Y-Crwyn Bicton	87.03 365.42
Bishops Castle Town Bitterley	672.12
Bomere Heath & District Bonningale Boraston	803.77 135.02 75.11
Bridgnorth Town Bromfield	4,710.49 110.79
Broseley Town Buildwas Burford	1,531.40 107.58 464.09
Cardington Caynham	191.66 533.90

Davich of	Toyboos
Parish of:	Taxbase
Chelmarsh Cheswardine	230.50 402.74
Chetton	152.53
Childs Ercall	269.72
Chirbury with Brompton	344.47
Church Preen, Hughley & Kenley	120.26
Church Pulverbatch	158.05
Church Stretton & Little Stretton Town	2,122.49
Claverley	829.97
Clee St. Margaret	68.14
Cleobury Mortimer	1,087.50
Clive	234.97
Clun & Chapel Lawn	517.34
Clunbury	242.29
Clungunford	145.56
Cockshutt-cum-Petton	283.41
Condover	805.35
Coreley	143.84
Cound	189.35
Craven Arms Town	885.46
Cressage, Harley & Sheinton	417.99
Culmington	171.42
Diddlebury	263.38
Ditton Priors	320.86
Donington & Boscobel	596.50
Eardington	240.22
Easthope, Shipton & Stanton Long	186.26
Eaton-Under-Heywood & Hope Bowdler	190.64
Edgton	47.27
Ellesmere Rural	876.45
Ellesmere Town	1,309.97
Farlow	176.58
Ford	292.88
Great Hanwood	392.76
Great Ness & Little Ness	424.58
Greete	49.78
Grinshill	106.83
Hadnall	275.39
Highley	1,152.61
Hinstock	442.45
Hodnet	591.01
Hope Bagot	33.29
Hopesay	236.18
Hopton Cangeford & Stoke St. Milborough	155.68
Hopton Castle	39.95
Hopton Wafers	294.68
Hordley	102.68
Ightfield & Calverhall	196.68
Kemberton	124.74
Kinlet	391.26
Kinnerley	455.73
Knockin	111.21

Parish of:	Taxbase
Leebotwood & Longnor	187.40
Leighton & Eaton Constantine	212.66
Llanfairwaterdine	94.94
Llanyblodwel	277.49
Llanymynech & Pant	604.71
Longden	517.70
Loppington	240.03
Ludford	243.06
Ludlow Town	3,700.42
Lydbary & More	232.95 130.42
Lydham & More Mainstone & Colebatch	84.30
Market Drayton Town	4,020.50
Melverley	50.12
Milson & Neen Sollars	120.72
Minsterley	559.82
Montford	220.53
Moreton Corbett & Lee Brockhurst	120.94
Moreton Say	199.33
Morville, Acton Round, Aston Eyre, Monkhopton & Upton	
Cressett	347.44
Much Wenlock Town	1,207.47
Munslow	177.07
Myddle & Broughton	554.92
Myndtown, Norbury, Ratlinghope & Wentnor	249.78
Nash	134.12
Neen Savage	147.14
Neenton	57.10
Newcastle	128.15
Norton-In-Hales	261.12
Onibury	132.27
Oswestry Rural	1,536.56
Oswestry Town	5,492.67
Pontesbury	1,191.72
Prees	1,065.38
Quatt Malvern	86.51
Richards Castle	138.16
Rushbury	272.65
Ruyton-XI-Towns	450.55
Ryton & Grindle	85.44
Selattyn & Gobowen	1,204.51
Shawbury	889.12
Sheriffhales	321.59
Shifnal Town	2,363.14
Shrewsbury Town	23,469.74
Sibdon Carwood	35.83
St. Martins	886.43
Stanton Lacy	160.51
Stanton-Upon-Hine Heath	225.36
Stockton	133.79
Stoke-Upon-Tern	435.98
Stottesdon & Sidbury	314.28

Parish of:	Taxbase
Stowe	49.53
Sutton Maddock	114.52
Sutton-Upon-Tern	397.28
•	174.21
Tasley	115.73
Tong	
Uffington	101.03
Upton Magna	125.52
Welshampton & Lyneal	346.94
Wem Rural	641.59
Wem Town	1,962.53
West Felton	516.94
Westbury	538.15
Weston Rhyn	857.30
Weston-Under-Redcastle	122.12
Wheathill	77.08
Whitchurch Rural	553.75
Whitchurch Town	3,228.44
Whittington	863.51
Whitton	50.19
Whixall	334.56
Wistanstow	324.41
Withington	100.28
Woore	477.11
Worfield & Rudge	914.52
Worthen with Shelve	797.01
Wroxeter & Uppington	153.66
	108,360.51

Being the amounts calculated by the Council in accordance with Regulation 6 of The Regulations, as the amounts of its Council Tax Base for the year for dwellings in those parts of the borough to which one or more special items relate.

- 3. That the following amounts be now calculated by the Council for the year 2010/11 in accordance with Sections 32 to 36 of The Act:-
  - (a) £633,215,034 being the aggregate of the amounts that the Council estimates for the items set out in Section 32(2)(a) to (e) of the Act. (Gross Expenditure including the amount required for working balance).
  - (b) £406,191,049 being the aggregate of the amounts that the Council estimates for the items set out in Section 32(3)(a) to (c) of the Act. (Gross Income including reserves to be used to meet Gross Expenditure).

- (c) £227,023,985 being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 32(4) of the Act, as its **budget requirement** for the year.
- (d) £93,899,218 being the aggregate of the sums that the Council estimates will be payable for the year into its general fund in respect of redistributed non-domestic rates, revenue support grant, increased by the amount of the sums which the Council estimates will be transferred in the year from its collection fund to its general fund in accordance with Section 97(3) of the Local Government Finance Act 1988 (Council Tax Surplus) and pursuant to the Collection Fund (Community Charge) directions under section 98(4) of the Local Government Finance Act 1988 (Community Charge Surplus), the Collection Fund (Adjustment for Previous Years) (England) Directions 2000 and the Local Authorities (Alteration of Requisite Calculations) (England) Regulations 2005.
- (e) £1,228.54  $\frac{3(c) 3(d)}{2(a)} = \frac{227,023,985 93,899,218}{108,360.51}$

being the amount at 3(c) above less the amount at 3(d) above, all divided by the amount at 2(a) above, calculated by the Council, in accordance with Section 33(1) of the Act, as the basic amount of its council tax for the year. (Average Council Tax at Band D for Council including Parish Precepts).

As Shropshire Council is currently in the process of equalising Council Tax over three years, the average Council Tax at Band D for Council including Parish Precepts for the former District Council areas is as follows:

	£
Bridgnorth DC	1,226.09
North Shropshire DC	1,231.82
Oswestry BC	1,259.72
Shrewsbury & Atcham BC	1,198.79
South Shropshire DC	1,263.12

(f) £5,325,413 being the aggregate amount of all special items referred to in Section 34(1) of the Act. (*Parish Precepts*).

g) £1,179.39 3(e) - 
$$3(f)$$
 = 1,228.54 -  $5,325,413$  108,360.51

being the amount at 3(e) above less the result given by dividing the amount at 3(f) above by the amount at 2(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of the area to which no special item relates. (Council Tax at Band D for Council excluding Parish Precepts).

As Shropshire Council is currently in the process of equalising Council Tax over three years, the average Council Tax at Band D for Council excluding Parish Precepts for the former District Council areas is as follows:

£
1,164.72
1,164.72
1,216.58
1,164.72
1,216.62

the amounts shown on Appendix A being the amounts given by adding to the amount at 3(g) above the amounts of the special items relating to dwellings in those parts of the Council's area mentioned in Appendix A divided in each case by the amount at 2.1 above, calculated by the Council, in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which one or more special items relate.

the amounts shown on Appendix B being the amounts given by multiplying the amounts at 3(g) and 3(h) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation Band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

i)

4. That it be noted that for the year 2010/11 the West Mercia Police Authority and the Shropshire & Wrekin Fire Authority have stated that the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwelling shown below:-

Valuation Bands – 2010/11											
Precepting Authority	A £	B £	C £	D £	£	F £	G £	£			
Shropshire & Wrekin Fire Auth. West Mercia Police	55.87 119.15	65.19 139.01	74.50 158.86	83.81 178.72	102.43 218.44	121.06 258.15	139.68 297.87	167.62 357.44			

5. That having calculated the aggregate in each case of the amounts at 3(i) and 4 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the amounts listed on Appendix C as the amounts of Council Tax for the year 2010/11 for each of the categories of dwellings in each part of the Council's area.

## Appendix A

# Basic Amounts of Council Tax at Band D for Combined Shropshire Council and Parish/Town Councils 2010/11

Parish / Town Council	£:p
Abdon & Heath	1,216.62
Acton Burnell, Frodesley, Pitchford, Ruckley & Langley	1,183.35
Acton Scott	1,217.87
Adderley	1,230.06
Alberbury with Cardeston	1,178.97
Albrighton	1,222.74
All Stretton, Smethcott & Woolstaston	1,183.53
Alveley & Romsley	1,209.03
Ashford Bowdler	1,216.62
Ashford Carbonel	1,236.96
Astley	1,194.93
Astley Abbotts	1,182.03
Aston Bottrell, Burwarton & Cleobury North	1,191.83
Atcham	1,184.71
Badger	1,213.65
Barrow	1,189.88
Baschurch	1,196.37
Bayston Hill	1,228.85
Beckbury	1,211.23
Bedstone & Bucknell	1,252.27
Berrington	1,188.87
Bettws-Y-Crwyn	1,253.39
Bicton	1,188.37
Billingsley, Deuxhill, Glazeley & Middleton Scriven	1,187.53
Bishops Castle Town	1,282.56
Bitterley	1,228.31
Bomere Heath & District	1,187.43
Bonningale	1,171.39
Boraston	1,217.29
Bridgnorth Town	1,275.11
Bromfield	1,216.62
Broseley Town	1,276.90
Buildwas	1,186.56
Burford	1,255.41
Cardington	1,182.98
Caynham	1,234.35
Chelmarsh	1,189.19
Cheswardine	1,218.10
Chetton	1,190.94
Childs Ercall	1,195.49
Chirbury with Brompton	1,236.94
Church Preen, Hughley & Kenley	1,189.00
Church Pulverbatch	1,183.07
Church Stretton & Little Stretton Town	1,320.05
Claverley	1,189.30
Clee St. Margaret	1,216.62
Cleobury Mortimer	1,245.34
Clive	1,178.72
Clun & Chapel Lawn	1,245.42
Clunguatord	1,229.00
Clungunford	1,241.35
Condover	1,200.00
Condover	1,204.45
Coreley	1,243.73
	1,180.56
Craven Arms Town	1,256.15

## Appendix A

## Basic Amounts of Council Tax at Band D for Combined Shropshire Council and Parish/Town Councils

Parish / Town Council	£:p
Cressage, Harley & Sheinton	1,204.67
Culmington	1,231.20
Diddlebury	1,224.21
Ditton Priors	1,190.40
Donington & Boscobel	1,207.71
Eardington	1,189.45
Easthope, Shipton & Stanton Long	1,180.83
Eaton-Under-Heywood & Hope Bowdler	1,226.32
Edgton	1,220.85
Ellesmere Rural	1,204.31
Ellesmere Town	1,277.65
Farlow	1,180.01
Ford	1,212.52
Great Hanwood	1,199.09
Great Ness & Little Ness	1,188.04
Greete	1,216.62
Grinshill	1,192.80
Hadnall	1,198.13
Highley	1,220.68
Hinstock	1,199.47
Hodnet	1,195.18
Hope Bagot	1,225.63
Hopesay	1,241.39
Hopton Cangeford & Stoke St. Milborough	1,228.18
Hopton Castle	1,216.62
Hopton Wafers	1,233.59
Hordley	1,194.52
Ightfield & Calverhall	1,197.13
Kemberton	1,176.75
Kinlet	1,182.96
Kinnerley	1,251.69
Knockin	1,257.04
Leebotwood & Longnor	1,218.08
Leighton & Eaton Constantine	1,177.77
Llanfairwaterdine	1,226.63
Llanyblodwel	1,232.56
Llanymynech & Pant	1,243.37
Longden	1,191.27
Loppington	1,179.43
Ludford	1,231.67
Ludlow Town	1,300.98
Lydbury North	1,255.25
Lydham & More	1,216.62
Mainstone & Colebatch	1,222.55
Market Drayton Town	1,267.40
Melverley	1,240.52
Milson & Neen Sollars	1,229.46
Minsterley	1,190.89
Montford	1,187.39
Moreton Corbett & Lee Brockhurst	1,168.85
Moreton Say	1,197.33
Morville, Acton Round, Aston Eyre, Monkhopton & Upton Cressett	1,176.23

## Appendix A

## Basic Amounts of Council Tax at Band D for Combined Shropshire Council and Parish/Town Councils

Parish / Town Council	£:p
Much Wenlock Town	1,280.07
Munslow	1,226.79
Myddle & Broughton	1,195.13
Myndtown, Norbury, Ratlinghope & Wentnor	1,230.63
Nash	1,227.80
Neen Savage	1,183.75
Neenton	1,164.72
Newcastle	1,251.74
Norton-In-Hales	1,199.19
Onibury	1,243.84
Oswestry Rural	1,235.55
Oswestry Town	1,273.57
Pontesbury	1,186.54
Prees	1,186.31
Quatt Malvern	1,227.83
Richards Castle	1,239.35
Rushbury	1,233.12
Ruyton-XI-Towns	1,249.21
Ryton & Grindle	1,170.57
Selattyn & Gobowen	1,262.24
Shawbury	1,211.96
Sheriffhales	1,194.54
Shifnal Town	1,192.23
Shrewsbury Town	1,199.60
Sibdon Carwood	1,216.62
St. Martins	1,272.42
Stanton Lacy	1,229.70
Stanton-Upon-Hine Heath	1,200.01
Stockton	1,194.62
Stoke-Upon-Tern	1,184.61
Stottesdon & Sidbury	1,210.35
Stowe	1,235.80
Sutton Maddock	1,183.93
Sutton-Upon-Tern	1,181.08
Tasley	1,178.50
Tong	1,187.19
Uffington	1,204.31
Upton Magna	1,190.56
Welshampton & Lyneal	1,192.10
Wem Rural	1,183.42
Wem Town	1,270.35
West Felton	1,247.53
Westbury	1,183.30
Weston Rhyn	1,238.74
Weston-Under-Redcastle	1,193.38
Wheathill	1,221.81
Whitchurch Rural	1,195.42
Whitchurch Town	1,276.58
Whittington	1,257.66
Whitton	1,216.62
Whixall	1,183.36
Wistanstow	1,236.14

## Appendix A

## Basic Amounts of Council Tax at Band D for Combined Shropshire Council and Parish/Town Councils

Parish / Town Council	£:p
Withington	1,224.55
Woore	1,202.45
Worfield & Rudge	1,178.59
Worthen with Shelve	1,234.19
Wroxeter & Uppington	1,178.71

### Appendix B

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
	-			-	-	-	-	·
Abdon & Heath	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Acton Burnell, Frodesley, Pitchford, Ruckley & Langley	788.90	920.38	1,051.87	1,183.35	1,446.32	1,709.28	1,972.25	2,366.70
Acton Scott	811.91	947.23	1,082.55	1,217.87	1,488.51	1,759.15	2,029.78	2,435.74
Adderley	820.04	956.71	1,093.39	1,230.06	1,503.41	1,776.75	2,050.10	2,460.12
Alberbury with Cardeston	785.98	916.97	1,047.98	1,178.97	1,440.97	1,702.95	1,964.95	2,357.94
All Stratton Creath and S. Was latester	815.16 789.02	951.02 920.52	1,086.88 1,052.03	1,222.74	1,494.46	1,766.18	2,037.90	2,445.48
All Stretton, Smethcott & Woolstaston	806.02	940.35	1,052.03	1,183.53 1,209.03	1,446.54 1,477.71	1,709.54 1,746.37	1,972.55 2,015.05	2,367.06 2,418.06
Alveley & Romsley	811.08	940.35	,					•
Ashford Bowdler Ashford Carbonel	824.64	962.08	1,081.44 1,099.52	1,216.62 1,236.96	1,486.98 1,511.84	1,757.34 1,786.72	2,027.70 2,061.60	2,433.24 2,473.92
Astley	796.62	929.39	1,062.16	1,194.93	1,460.47	1,736.72	1,991.55	2,389.86
Astley Abbotts	788.02	919.35	1,050.70	1,182.03	1,444.71	1,720.01	1,970.05	2,364.06
Aston Bottrell, Burwarton & Cleobury North	794.55	926.98	1,059.41	1,102.03	1,456.68	1,707.57	1,986.38	2,383.66
Atcham	789.81	921.44	1,053.41	1,184.71	1,447.98	1,721.33	1,974.52	2,369.42
Badger	809.10	943.95	1,078.80	1,213.65	1,447.35	1,753.05	2,022.75	2,427.30
Barrow	793.25	925.46	1,057.67	1,189.88	1,454.30	1,718.71	1,983.13	2,379.76
Baschurch	797.58	930.51	1,063.44	1,196.37	1,462.23	1,728.09	1,993.95	2,392.74
Bayston Hill	819.23	955.77	1,092.31	1,228.85	1,501.93	1,775.00	2,048.08	2,457.70
Beckbury	807.49	942.06	1,076.65	1,211.23	1,480.40	1,749.55	2,018.72	2,422.46
Bedstone & Bucknell	834.85	973.99	1,113.13	1,252.27	1,530.55	1,808.83	2,087.12	2,504.54
Berrington	792.58	924.67	1,056.78	1,188.87	1,453.07	1,717.25	1,981.45	2,377.74
Bettws-Y-Crwyn	835.59	974.86	1,114.12	1,253.39	1,531.92	1,810.45	2,088.98	2,506.78
Bicton	792.25	924.28	1,056.33	1,188.37	1,452.46	1,716.53	1,980.62	2,376.74
Billingsley, Deuxhill, Glazeley & Middleton Scriven	791.69	923.63	1,055.59	1,187.53	1,451.43	1,715.32	1,979.22	2,375.06
Bishops Castle Town	855.04	997.55	1,140.05	1,282.56	1,567.57	1,852.59	2,137.60	2.565.12
Bitterley	818.87	955.35	1,091.83	1,228.31	1,501.27	1,774.23	2,047.18	2,456.62
Bomere Heath & District	791.62	923.55	1,055.50	1,187.43	1,451.31	1,715.17	1,979.05	2,374.86
Bonningale	780.93	911.08	1,041.24	1,171.39	1,431.70	1,692.00	1,952.32	2,342.78
Boraston	811.53	946.78	1,082.04	1,217.29	1,487.80	1,758.31	2,028.82	2,434.58
Bridgnorth Town	850.07	991.75	1,133.43	1,275.11	1,558.47	1,841.82	2,125.18	2,550.22
Bromfield	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Broseley Town	851.27	993.14	1,135.03	1,276.90	1,560.66	1,844.41	2,128.17	2,553.80
Buildwas	791.04	922.88	1,054.72	1,186.56	1,450.24	1,713.92	1,977.60	2,373.12
Burford	836.94	976.43	1,115.92	1,255.41	1,534.39	1,813.37	2,092.35	2,510.82
Cardington	788.65	920.09	1,051.54	1,182.98	1,445.87	1,708.75	1,971.63	2,365.96
Caynham	822.90	960.05	1,097.20	1,234.35	1,508.65	1,782.95	2,057.25	2,468.70
Chelmarsh	792.79	924.92	1,057.06	1,189.19	1,453.46	1,717.72	1,981.98	2,378.38
Cheswardine	812.07	947.41	1,082.76	1,218.10	1,488.79	1,759.47	2,030.17	2,436.20
Chetton	793.96	926.28	1,058.62	1,190.94	1,455.60	1,720.24	1,984.90	2,381.88
Childs Ercall	796.99	929.82	1,062.66	1,195.49	1,461.16	1,726.82	1,992.48	2,390.98
Chirbury with Brompton	824.63	962.06	1,099.50	1,236.94	1,511.82	1,786.69	2,061.57	2,473.88
Church Preen, Hughley & Kenley	792.67	924.77	1,056.89	1,189.00	1,453.23	1,717.44	1,981.67	2,378.00
Church Pulverbatch	788.71	920.16	1,051.62	1,183.07	1,445.98	1,708.88	1,971.78	2,366.14
Church Stretton & Little Stretton Town	880.03	1,026.71	1,173.38	1,320.05	1,613.39	1,906.74	2,200.08	2,640.10
Claverley	792.87	925.01	1,057.16	1,189.30	1,453.59	1,717.87	1,982.17	2,378.60
Clee St. Margaret	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Cleobury Mortimer	830.23	968.60	1,106.97	1,245.34	1,522.08	1,798.82	2,075.57	2,490.68
Clive	785.81	916.78	1,047.75	1,178.72	1,440.66	1,702.59	1,964.53	2,357.44
Clun & Chapel Lawn	830.28	968.66	1,107.04	1,245.42	1,522.18	1,798.94	2,075.70	2,490.84
Clunbury	819.33	955.89	1,092.44	1,229.00	1,502.11	1,775.22	2,048.33	2,458.00
Clungunford	827.57	965.49	1,103.42	1,241.35	1,517.21	1,793.06	2,068.92	2,482.70
Cockshutt-cum-Petton	800.00	933.33	1,066.67	1,200.00	1,466.67	1,733.33	2,000.00	2,400.00
Condover	802.97	936.79	1,070.63	1,204.45	1,472.11	1,739.76	2,007.42	2,408.90
Coreley	829.15	967.35	1,105.54	1,243.73	1,520.11	1,796.50	2,072.88	2,487.46
Cound	787.04	918.21	1,049.39	1,180.56	1,442.91	1,705.25	1,967.60	2,361.12
Craven Arms Town	837.43	977.01	1,116.58	1,256.15	1,535.29	1,814.44	2,093.58	2,512.30

### Appendix B

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Cressage, Harley & Sheinton	803.11	936.96	1,070.82	1,204.67	1,472.38	1,740.08	2,007.78	2,409.34
Culmington	820.80	957.60	1,094.40	1,231.20	1,504.80	1,778.40	2,052.00	2,462.40
Diddlebury	816.14	952.16	1,088.19	1,224.21	1,496.26	1,768.30	2,040.35	2,448.42
Ditton Priors	793.60	925.86	1,058.14	1,190.40	1,454.94	1,719.46	1,984.00	2,380.80
Donington & Boscobel	805.14	939.33	1,073.52	1,207.71	1,476.09	1,744.47	2,012.85	2,415.42
Eardington	792.97	925.12	1,057.29	1,189.45	1,453.78	1,718.09	1,982.42	2,378.90
Easthope, Shipton & Stanton Long	787.22	918.42	1,049.63	1,180.83	1,443.24	1,705.64	1,968.05	2,361.66
Eaton-Under-Heywood & Hope Bowdler	817.55	953.80	1,090.06	1,226.32	1,498.84	1,771.35	2,043.87	2,452.64
Edgton	813.90	949.55	1,085.20	1,220.85	1,492.15	1,763.45	2,034.75	2,441.70
Ellesmere Rural	802.87	936.68	1,070.50	1,204.31	1,471.94	1,739.56	2,007.18	2,408.62
Ellesmere Town	851.77	993.72	1,135.69	1,277.65	1,561.58	1,845.49	2,129.42	2,555.30
Farlow	786.67	917.78	1,048.90	1,180.01	1,442.24	1,704.46	1,966.68	2,360.02
Ford	808.35	943.07	1,077.80	1,212.52	1,481.97	1,751.41	2,020.87	2,425.04
Great Hanwood	799.39	932.62	1,065.86	1,199.09	1,465.56	1,732.02	1,998.48	2,398.18
Great Ness & Little Ness	792.03	924.03	1,056.04	1,188.04	1,452.05	1,716.05	1,980.07	2,376.08
Greete	811.08	946.26	1.081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Grinshill	795.20	927.73	1,060.27	1,192.80	1,457.87	1,722.93	1,988.00	2,385.60
Hadnall	798.75	931.88	1,065.01	1,198.13	1,464.38	1,730.63	1,996.88	2,396.26
Highley	813.79	949.41	1,085.05	1,220.68	1,491.95	1,763.20	2,034.47	2,441.36
Hinstock	799.65	932.92	1,066.20	1,199.47	1,466.02	1,732.56	1,999.12	2,398.94
Hodnet	796.79	929.58	1,062.39	1,195.18	1,460.78	1,732.30	1,991.97	2,390.36
Hope Bagot	817.09	953.27	1,089.45	1,195.16	1,497.99	1,770.35	2,042.72	2,451.26
Hopesay	827.59	965.53	1,103.46	1,241.39	1,517.25	1,770.33	2,042.72	2,482.78
Hopton Cangeford & Stoke St. Milborough	818.79	955.25	1,091.72	1,228.18	1,517.25	1,774.04	2,006.96	2,456.36
			•	1,226.16		1,774.04	2,040.97	
Hopton Castle	811.08 822.39	946.26 959.46	1,081.44 1,096.52	1,216.62	1,486.98 1,507.72	1,781.85	2,027.70	2,433.24 2,467.18
Hopton Wafers	796.35		1,096.52	1,233.59	1,307.72			2,389.04
Hordley	798.09	929.07				1,725.41	1,990.87	
Ightfield & Calverhall		931.10	1,064.12	1,197.13	1,463.16	1,729.18	1,995.22	2,394.26
Kemberton	784.50 788.64	915.25	1,046.00 1,051.52	1,176.75 1,182.96	1,438.25	1,699.75 1,708.72	1,961.25 1,971.60	2,353.50
Kinlet	834.46	920.08	,	,	1,445.84	,	,	2,365.92 2,503.38
Kinnerley		973.54	1,112.61	1,251.69	1,529.84	1,807.99	2,086.15	
Knockin	838.02	977.70	1,117.36	1,257.04	1,536.38	1,815.72	2,095.06	2,514.08
Leebotwood & Longnor	812.05 785.18	947.39	1,082.74	1,218.08	1,488.77	1,759.45	2,030.13	2,436.16
Leighton & Eaton Constantine Llanfairwaterdine	817.75	916.04	1,046.91	1,177.77	1,439.50	1,701.22	1,962.95	2,355.54 2,453.26
		954.05	,	1,226.63	1,499.21	1,771.80	2,044.38	,
Llanyblodwel	821.70 828.91	958.66	1,095.60 1,105.21	1,232.56	1,506.46	1,780.36 1,795.98	2,054.26	2,465.12
Llanymynech & Pant		967.07		1,243.37	1,519.67		2,072.28	2,486.74
Longden	794.18 786.29	926.54	1,058.91	1,191.27	1,456.00 1,441.53	1,720.72	1,985.45	2,382.54 2,358.86
Loppington		917.33	1,048.39	1,179.43		1,703.62	1,965.72	
Ludford	821.11	957.97	1,094.82	1,231.67	1,505.37	1,779.08	2,052.78	2,463.34
Ludlow Town	867.32	1,011.87	1,156.43	1,300.98	1,590.09	1,879.19	2,168.30	2,601.96
Lydbury North	836.83	976.31	1,115.78	1,255.25	1,534.19	1,813.14	2,092.08	2,510.50
Lydham & More	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Mainstone & Colebatch	815.03	950.87	1,086.71	1,222.55	1,494.23	1,765.91	2,037.58	2,445.10
Market Drayton Town	844.93	985.75	1,126.58	1,267.40	1,549.05	1,830.69	2,112.33	2,534.80
Melverley	827.01	964.85	1,102.68	1,240.52	1,516.19	1,791.86	2,067.53	2,481.04
Milson & Neen Sollars	819.64	956.25	1,092.85	1,229.46	1,502.67	1,775.89	2,049.10	2,458.92
Minsterley	793.93	926.24	1,058.57	1,190.89	1,455.54	1,720.17	1,984.82	2,381.78
Montford	791.59	923.52	1,055.46	1,187.39	1,451.26	1,715.12	1,978.98	2,374.78
Moreton Corbett & Lee Brockhurst	779.23	909.10	1,038.98	1,168.85	1,428.60	1,688.34	1,948.08	2,337.70
Moreton Say	798.22	931.25	1,064.30	1,197.33	1,463.41	1,729.47	1,995.55	2,394.66
Morville, Acton Round, Aston Eyre, Monkhopton & Upton Cressett	784.15	914.84	1,045.54	1,176.23	1,437.62	1,699.00	1,960.38	2,352.46

### Appendix B

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Much Wenlock Town	853.38	995.61	1,137.84	1,280.07	1,564.53	1,848.99	2,133.45	2,560.14
Munslow	817.86	954.17	1,090.48	1,226.79	1,499.41	1,772.03	2,044.65	2,453.58
Myddle & Broughton	796.75	929.54	1,062.34	1,195.13	1,460.72	1,726.30	1,991.88	2,433.36
Myndtown, Norbury, Ratlinghope & Wentnor	820.42	957.16	1,093.89	1,230.63	1,504.10	1,777.58	2,051.05	2,461.26
Nash	818.53	954.96	1,093.09	1,227.80	1,500.64	1,777.30	2,046.33	2,455.60
Neen Savage	789.17	920.69	1,052.23	1,183.75	1,446.81	1,709.86	1,972.92	2,367.50
Neenton	776.48	905.89	1,035.31	1,164.72	1,423.55	1,682.37	1,941.20	2,329.44
Newcastle	834.49	973.58	1,112.66	1,251.74	1,529.90	1,808.07	2,086.23	2,503.48
Norton-In-Hales	799.46	932.70	1,065.95	1,199.19	1,465.68	1,732.16	1,998.65	2,398.38
Onibury	829.23	967.43	1,105.64	1,243.84	1,520.25	1,796.66	2,073.07	2,487.68
Oswestry Rural	823.70	960.98	1,098.26	1,235.55	1,510.12	1,784.68	2,059.25	2,471.10
Oswestry Town	849.04	990.56	1,132.06	1,273.57	1,556.58	1,839.60	2,122.61	2,547.14
Pontesbury	791.03	922.86	1,054.71	1,186.54	1,450.22	1,713.89	1,977.57	2,373.08
Prees	790.87	922.68	1,054.50	1,186.31	1,449.94	1,713.56	1,977.18	2,372.62
Quatt Malvern	818.55	954.98	1,091.41	1,227.83	1,500.68	1,773.53	2,046.38	2,455.66
Richards Castle	826.23	963.94	1,101.64	1,239.35	1,514.76	1,790.17	2,065.58	2,478.70
Rushbury	822.08	959.09	1,096.11	1,233.12	1,507.15	1,781.17	2,055.20	2,466.24
Ruyton-XI-Towns	832.80	971.61	1,110.40	1,249.21	1,526.81	1,804.41	2,082.01	2,498.42
Ryton & Grindle	780.38	910.44	1,040.51	1,170.57	1,430.70	1,690.82	1,950.95	2,341.14
Selattyn & Gobowen	841.49	981.74	1,121.99	1,262.24	1,542.74	1,823.23	2,103.73	2,524.48
Shawbury	807.97	942.63	1,077.30	1,211.96	1,481.29	1,750.61	2,019.93	2,423.92
Sheriffhales	796.36	929.08	1,061.82	1,194.54	1,460.00	1,725.44	1,990.90	2,389.08
Shifnal Town	794.82	927.29	1,059.76	1,192.23	1,457.17	1,722.11	1,987.05	2,384.46
Shrewsbury Town	799.73	933.02	1,066.31	1,199.60	1,466.18	1,732.75	1,999.33	2,399.20
Sibdon Carwood	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
St. Martins	848.28	989.66	1,131.04	1,272.42	1,555.18	1,837.94	2,120.70	2,544.84
Stanton Lacy	819.80	956.43	1,093.07	1,229.70	1,502.97	1,776.23	2,049.50	2,459.40
Stanton-Upon-Hine Heath	800.01	933.34	1,066.68	1,200.01	1,466.68	1,733.34	2,000.02	2,400.02
Stockton	796.41	929.15	1,061.89	1,194.62	1,460.09	1,725.56	1,991.03	2,389.24
Stoke-Upon-Tern	789.74	921.36	1,052.99	1,184.61	1,447.86	1,711.10	1,974.35	2,369.22
Stottesdon & Sidbury	806.90	941.38	1,075.87	1,210.35	1,479.32	1,748.28	2,017.25	2,420.70
Stowe	823.87	961.18	1,098.49	1,235.80	1,510.42	1,785.04	2,059.67	2,471.60
Sutton Maddock	789.29	920.83	1,052.39	1,183.93	1,447.03	1,710.12	1,973.22	2,367.86
Sutton-Upon-Tern	787.39	918.61	1,049.85	1,181.08	1,443.55	1,706.00	1,968.47	2,362.16
Tasley	785.67	916.61	1,047.56	1,178.50	1,440.39	1,702.27	1,964.17	2,357.00
Tong	791.46	923.37	1,055.28	1,187.19	1,451.01	1,714.83	1,978.65	2,374.38
Uffington	802.87	936.68	1,070.50	1,204.31	1,471.94	1,739.56	2,007.18	2,408.62
Upton Magna	793.71	925.99	1,058.28	1,190.56	1,455.13	1,719.69	1,984.27	2,381.12
Welshampton & Lyneal	794.73	927.19	1,059.65	1,192.10	1,457.01	1,721.92	1,986.83	2,384.20
Wem Rural	788.95	920.43	1,051.93	1,183.42	1,446.41	1,709.38	1,972.37	2,366.84
Wem Town	846.90	988.05	1,129.20	1,270.35	1,552.65	1,834.95	2,117.25	2,540.70
West Felton	831.68	970.30	1,108.91	1,247.53	1,524.76	1,801.99	2,079.21	2,495.06
Westbury	788.87	920.34	1,051.83	1,183.30	1,446.26	1,709.21	1,972.17	2,366.60
Weston Rhyn	825.82	963.47	1,101.10	1,238.74	1,514.01	1,789.29	2,064.56	2,477.48
Weston-Under-Redcastle	795.59	928.18	1,060.79	1,193.38	1,458.58	1,723.77	1,988.97	2,386.76
Wheathill	814.54	950.30	1,086.05	1,221.81	1,493.32	1,764.84	2,036.35	2,443.62
Whitchurch Rural	796.95	929.77	1,062.60	1,195.42	1,461.07	1,726.71	1,992.37	2,390.84
Whitchurch Town	851.05	992.89	1,134.74	1,276.58	1,560.27	1,843.95	2,127.63	2,553.16
Whittington	838.44	978.18	1,117.92	1,257.66	1,537.14	1,816.62	2,096.10	2,515.32
Whitton	811.08	946.26	1,081.44	1,216.62	1,486.98	1,757.34	2,027.70	2,433.24
Whixall	788.91	920.39	1,051.88	1,183.36	1,446.33	1,709.29	1,972.27	2,366.72
Wistanstow	824.09	961.44	1,098.79	1,236.14	1,510.84	1,785.54	2,060.23	2,472.28

Council, 25<sup>th</sup> February 2010: Shropshire Council Revenue Budget Strategy 2010/11

# Appendix J

### Appendix B

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Withington	816.37	952.42	1,088.49	1,224.55	1,496.68	1,768.79	2,040.92	2,449.10
Woore	801.63	935.24	1,068.85	1,202.45	1,469.66	1,736.87	2,004.08	2,404.90
Worfield & Rudge	785.73	916.68	1,047.64	1,178.59	1,440.50	1,702.40	1,964.32	2,357.18
Worthen with Shelve	822.79	959.93	1,097.06	1,234.19	1,508.45	1,782.72	2,056.98	2,468.38
Wroxeter & Uppington	785.81	916.77	1,047.75	1,178.71	1,440.65	1,702.58	1,964.52	2,357.42

### Appendix C

Council Tax Bands A to H for Shropshire Council	Fire Authority Police Authori	ty and Parish/Town Councils 2010/11
Oddinen rax bands A to 11 for onlypsing council	i, i lie Autilolity, i olice Autiloli	

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Abdon 9 Hooth	000.40	1 150 16	1 211 00	1 170 15	1 007 05	0.400 EE	0.465.05	2.050.20
Abdon & Heath Acton Burnell, Frodesley, Pitchford, Ruckley & Langley	986.10 963.92	1,150.46 1,124.58	1,314.80 1,285.23	1,479.15 1,445.88	1,807.85 1,767.19	2,136.55 2,088.49	2,465.25 2,409.80	2,958.30 2,891.76
Acton Scott	986.93	1,151.43	1,315.91	1,440.40	1,809.38	2,138.36	2,467.33	2,960.80
Adderley	995.06	1,160.91	1,313.91	1,492.59	1,824.28	2,155.96	2,487.65	2,985.18
Alberbury with Cardeston	961.00	1,121.17	1,281.34	1,441.50	1,761.84	2,082.16	2,402.50	2,883.00
Albrighton	990.18	1,155.22	1,320.24	1,485.27	1,815.33	2,145.39	2,475.45	2,970.54
All Stretton, Smethcott & Woolstaston	964.04	1,124.72	1,285.39	1,446.06	1,767.41	2,088.75	2,410.10	2,892.12
Alveley & Romsley	981.04	1,144.55	1,308.06	1,471.56	1,798.58	2,125.58	2,452.60	2,943.12
Ashford Bowdler	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2.136.55	2,465.25	2.958.30
Ashford Carbonel	999.66	1,166.28	1,332.88	1,499.49	1,832.71	2,165.93	2,499.15	2,998.98
Astley	971.64	1,133.59	1,295.52	1,457.46	1,781.34	2,105.22	2,429.10	2,914.92
Astley Abbotts	963.04	1,123.55	1,284.06	1,444.56	1,765.58	2,086.58	2,407.60	2,889.12
Aston Bottrell, Burwarton & Cleobury North	969.57	1,131.18	1,292.77	1,454.36	1,777.55	2,100.74	2,423.93	2,908.72
Atcham	964.83	1,125.64	1,286.44	1,447.24	1,768.85	2,090.45	2,412.07	2,894.48
Badger	984.12	1,148.15	1,312.16	1,476.18	1,804.22	2,132.26	2,460.30	2,952.36
Barrow	968.27	1,129.66	1,291.03	1,452.41	1,775.17	2,097.92	2,420.68	2,904.82
Baschurch	972.60	1,134.71	1,296.80	1,458.90	1,783.10	2,107.30	2,431.50	2,917.80
Bayston Hill	994.25	1,159.97	1,325.67	1,491.38	1,822.80	2,154.21	2,485.63	2,982.76
Beckbury	982.51	1,146.26	1,310.01	1,473.76	1,801.27	2,128.76	2,456.27	2,947.52
Bedstone & Bucknell	1,009.87	1,178.19	1,346.49	1,514.80	1,851.42	2,188.04	2,524.67	3,029.60
Berrington	967.60	1,128.87	1,290.14	1,451.40	1,773.94	2,096.46	2,419.00	2,902.80
Bettws-Y-Crwyn	1,010.61	1,179.06	1,347.48	1,515.92	1,852.79	2,189.66	2,526.53	3,031.84
Bicton	967.27	1,128.48	1,289.69	1,450.90	1,773.33	2,095.74	2,418.17	2,901.80
Billingsley, Deuxhill, Glazeley & Middleton Scriven	966.71	1,127.83	1,288.95	1,450.06	1,772.30	2,094.53	2,416.77	2,900.12
Bishops Castle Town	1,030.06	1,201.75	1,373.41	1,545.09	1,888.44	2,231.80	2,575.15	3,090.18
Bitterley	993.89	1,159.55	1,325.19	1,490.84	1,822.14	2,153.44	2,484.73	2,981.68
Bomere Heath & District	966.64	1,127.75	1,288.86	1,449.96	1,772.18	2,094.38	2,416.60	2,899.92
Bonningale	955.95	1,115.28	1,274.60	1,433.92	1,752.57	2,071.21	2,389.87	2,867.84
Boraston	986.55	1,150.98	1,315.40	1,479.82	1,808.67	2,137.52	2,466.37	2,959.64
Bridgnorth Town	1,025.09	1,195.95	1,366.79	1,537.64	1,879.34	2,221.03	2,562.73	3,075.28
Bromfield	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Broseley Town	1,026.29	1,197.34	1,368.39	1,539.43	1,881.53	2,223.62	2,565.72	3,078.86
Buildwas	966.06	1,127.08	1,288.08	1,449.09	1,771.11	2,093.13	2,415.15	2,898.18
Burford	1,011.96	1,180.63	1,349.28	1,517.94	1,855.26	2,192.58	2,529.90	3,035.88
Cardington	963.67	1,124.29	1,284.90	1,445.51	1,766.74	2,087.96	2,409.18	2,891.02
Caynham	997.92	1,164.25	1,330.56	1,496.88	1,829.52	2,162.16	2,494.80	2,993.76
Chelmarsh	967.81	1,129.12	1,290.42	1,451.72	1,774.33	2,096.93	2,419.53	2,903.44
Cheswardine	987.09	1,151.61	1,316.12	1,480.63	1,809.66	2,138.68	2,467.72	2,961.26
Chetton	968.98	1,130.48	1,291.98	1,453.47	1,776.47	2,099.45	2,422.45	2,906.94
Childs Ercall	972.01	1,134.02	1,296.02	1,458.02	1,782.03	2,106.03	2,430.03	2,916.04
Chirbury with Brompton	999.65	1,166.26	1,332.86	1,499.47	1,832.69	2,165.90	2,499.12	2,998.94
Church Preen, Hughley & Kenley	967.69	1,128.97	1,290.25	1,451.53	1,774.10	2,096.65	2,419.22	2,903.06
Church Pulverbatch	963.73	1,124.36	1,284.98	1,445.60	1,766.85	2,088.09	2,409.33	2,891.20
Church Stretton & Little Stretton Town	1,055.05	1,230.91	1,406.74	1,582.58	1,934.26	2,285.95	2,637.63	3,165.16
Claverley	967.89	1,129.21	1,290.52	1,451.83	1,774.46	2,097.08	2,419.72	2,903.66
Clee St. Margaret	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Cleobury Mortimer	1,005.25	1,172.80	1,340.33	1,507.87	1,842.95	2,178.03	2,513.12	3,015.74
Clive	960.83	1,120.98	1,281.11	1,441.25	1,761.53	2,081.80	2,402.08	2,882.50
Clun & Chapel Lawn	1,005.30	1,172.86	1,340.40	1,507.95	1,843.05	2,178.15	2,513.25	3,015.90
Clunbury	994.35	1,160.09	1,325.80	1,491.53	1,822.98	2,154.43	2,485.88	2,983.06
Clungunford	1,002.59	1,169.69	1,336.78	1,503.88	1,838.08	2,172.27	2,506.47	3,007.76
Cockshutt-cum-Petton	975.02	1,137.53	1,300.03	1,462.53	1,787.54	2,112.54	2,437.55	2,925.06
Condover	977.99	1,140.99	1,303.99	1,466.98	1,792.98	2,118.97	2,444.97	2,933.96
Coreley	1,004.17	1,171.55	1,338.90	1,506.26	1,840.98 1,763.78	2,175.71	2,510.43	3,012.52
Cound Craven Arms Town	962.06	1,122.41	1,282.75 1,349.94	1,443.09 1,518.68		2,084.46	2,405.15	2,886.18
Clavell Aillis TOWII	1,012.45	1,181.21	1,349.94	1,510.00	1,856.16	2,193.65	2,531.13	3,037.36

### Appendix C

# Council Tax Bands A to H for Shropshire Council, Fire Authority, Police Authority and Parish/Town Councils 2010/11

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Cressage, Harley & Sheinton	978.13	1,141.16	1,304.18	1,467.20	1,793.25	2,119.29	2,445.33	2,934.40
Culmington	995.82	1,161.80	1,327.76	1,493.73	1,825.67	2,157.61	2,489.55	2,987.46
Diddlebury	991.16	1,156.36	1,321.55	1,486.74	1,817.13	2,147.51	2,477.90	2,973.48
Ditton Priors	968.62	1,130.06	1,291.50	1,452.93	1,775.81	2,098.67	2,421.55	2,905.86
Donington & Boscobel	980.16	1,143.53	1,306.88	1,470.24	1,796.96	2,123.68	2,450.40	2,940.48
Eardington	967.99	1,129.32	1,290.65	1,451.98	1,774.65	2,097.30	2,419.97	2,903.96
Easthope, Shipton & Stanton Long	962.24	1,122.62	1,282.99	1,443.36	1,764.11	2,084.85	2,405.60	2,886.72
Eaton-Under-Heywood & Hope Bowdler	992.57	1,158.00	1,323.42	1,488.85	1,819.71	2,150.56	2,481.42	2,977.70
Edgton	988.92	1,153.75	1,318.56	1,483.38	1,813.02	2,142.66	2,472.30	2,966.76
Ellesmere Rural	977.89	1,140.88	1,303.86	1,466.84	1,792.81	2,118.77	2,444.73	2,933.68
Ellesmere Town	1,026.79	1,197.92	1,369.05	1,540.18	1,882.45	2,224.70	2,566.97	3,080.36
Farlow	961.69	1,121.98	1,282.26	1,442.54	1,763.11	2,083.67	2,404.23	2,885.08
Ford	983.37	1,147.27	1,311.16	1,475.05	1,802.84	2,130.62	2,458.42	2,950.10
Great Hanwood	974.41	1,136.82	1,299.22	1,461.62	1,786.43	2,111.23	2,436.03	2,923.24
Great Ness & Little Ness	967.05	1,128.23	1,289.40	1,450.57	1,772.92	2,095.26	2,417.62	2,901.14
Greete	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Grinshill	970.22	1,131.93	1,293.63	1,455.33	1,778.74	2,102.14	2,425.55	2,910.66
Hadnall	973.77	1,136.08	1,298.37	1,460.66	1,785.25	2,109.84	2,434.43	2,921.32
Highley	988.81	1,153.61	1,318.41	1,483.21	1,812.82	2,142.41	2,472.02	2,966.42
Hinstock	974.67	1,137.12	1,299.56	1,462.00	1,786.89	2,111.77	2,436.67	2,924.00
Hodnet	971.81	1,133.78	1,295.75	1,457.71	1,781.65	2,105.58	2,429.52	2,915.42
Hope Bagot	992.11	1,157.47	1,322.81	1,488.16	1,818.86	2,149.56	2,480.27	2,976.32
Hopesay	1,002.61	1,169.73	1,336.82	1,503.92	1,838.12	2,172.33	2,506.53	3,007.84
Hopton Cangeford & Stoke St. Milborough	993.81	1,159.45	1,325.08	1,490.71	1,821.98	2,153.25	2,484.52	2,981.42
Hopton Castle	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Hopton Wafers	997.41	1,163.66	1,329.88	1,496.12	1,828.59	2,161.06	2,493.53	2,992.24
Hordley	971.37	1,133.27	1,295.16	1,457.05	1,780.84	2,104.62	2,428.42	2,914.10
Ightfield & Calverhall	973.11	1,135.30	1,297.48	1,459.66	1,784.03	2,108.39	2,432.77	2,919.32
Kemberton	959.52	1,119.45	1,279.36	1,439.28	1,759.12	2,078.96	2,398.80	2,878.56
Kinlet	963.66	1,124.28	1,284.88	1,445.49	1,766.71	2,087.93	2,409.15	2,890.98
Kinnerley	1,009.48	1,177.74	1,345.97	1,514.22	1,850.71	2,187.20	2,523.70	3,028.44
Knockin	1,013.04	1,181.90	1,350.72	1,519.57	1,857.25	2,194.93	2,532.61	3,039.14
Leebotwood & Longnor	987.07	1,151.59	1,316.10	1,480.61	1,809.64	2,138.66	2,467.68	2,961.22
Leighton & Eaton Constantine	960.20	1,120.24	1,280.27	1,440.30	1,760.37	2,080.43	2,400.50	2,880.60
Llanfairwaterdine	992.77	1,158.25	1,323.70	1,489.16	1,820.08	2,151.01	2,481.93	2,978.32
Llanyblodwel	996.72	1,162.86	1,328.96	1,495.09	1,827.33	2,159.57	2,491.81	2,990.18
Llanymynech & Pant	1,003.93	1,171.27	1,338.57	1,505.90	1,840.54	2,175.19	2,509.83	3,011.80
Longden	969.20	1,130.74	1,292.27	1,453.80	1,776.87	2,099.93	2,423.00	2,907.60
Loppington	961.31	1,121.53	1,281.75	1,441.96	1,762.40	2,082.83	2,403.27	2,883.92
Ludford	996.13	1,162.17	1,328.18	1,494.20	1,826.24	2,158.29	2,490.33	2,988.40
Ludlow Town	1,042.34	1,216.07	1,389.79	1,563.51	1,910.96	2,258.40	2,605.85	3,127.02
Lydbury North	1,011.85	1,180.51	1,349.14	1,517.78	1,855.06	2,192.35	2,529.63	3,035.56
Lydham & More	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Mainstone & Colebatch	990.05	1,155.07	1,320.07	1,485.08	1,815.10	2,145.12	2,475.13	2,970.16
Market Drayton Town	1,019.95	1,189.95	1,359.94	1,529.93	1,869.92	2,209.90	2,549.88	3,059.86
Melverley	1,002.03	1,169.05	1,336.04	1,503.05	1,837.06	2,171.07	2,505.08	3,006.10
Milson & Neen Sollars	994.66	1,160.45	1,326.21	1,491.99	1,823.54	2,155.10	2,486.65	2,983.98
Minsterley	968.95	1,130.44	1,291.93	1,453.42	1,776.41	2,099.38	2,422.37	2,906.84
Montford	966.61	1,127.72	1,288.82	1,449.92	1,772.13	2,094.33	2,416.53	2,899.84
Moreton Corbett & Lee Brockhurst	954.25	1,113.30	1,272.34	1,431.38	1,749.47	2,067.55	2,385.63	2,862.76
Moreton Say	973.24	1,135.45	1,297.66	1,459.86	1,784.28	2,108.68	2,433.10	2,919.72
Morville, Acton Round, Aston Eyre, Monkhopton & Upton Cressett	959.17	1,119.04	1,278.90	1,438.76	1,758.49	2,078.21	2,397.93	2,877.52

### Appendix C

### Council Tax Bands A to H for Shropshire Council, Fire Authority, Police Authority and Parish/Town Councils 2010/11

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Much Wenlock Town	1,028.40	1,199.81	1,371.20	1,542.60	1,885.40	2,228.20	2,571.00	3,085.20
Munslow	992.88	1,158.37	1,323.84	1,489.32	1,820.28	2,151.24	2,482.20	2,978.64
Myddle & Broughton	971.77	1,133.74	1,295.70	1,457.66	1,781.59	2,105.51	2,429.43	2,915.32
Myndtown, Norbury, Ratlinghope & Wentnor	995.44	1,161.36	1,327.25	1,493.16	1,824.97	2,156.79	2,488.60	2,986.32
Nash	993.55	1,159.16	1,324.74	1,490.33	1,821.51	2,152.70	2,483.88	2,980.66
Neen Savage	964.19	1,124.89	1,285.59	1,446.28	1,767.68	2,089.07	2,410.47	2,892.56
Neenton	951.50	1,110.09	1,268.67	1,427.25	1,744.42	2,061.58	2,378.75	2,854.50
Newcastle	1,009.51	1,177.78	1,346.02	1,514.27	1,850.77	2,187.28	2,523.78	3,028.54
Norton-In-Hales	974.48	1,136.90	1,299.31	1,461.72	1,786.55	2,111.37	2,436.20	2,923.44
Onibury	1,004.25	1,171.63	1,339.00	1,506.37	1,841.12	2,175.87	2,510.62	3,012.74
Oswestry Rural	998.72	1,165.18	1,331.62	1,498.08	1,830.99	2,163.89	2,496.80	2,996.16
Oswestry Town	1,024.06	1,194.76	1,365.42	1,536.10	1,877.45	2,218.81	2,560.16	3,072.20
Pontesbury	966.05	1,127.06	1,288.07	1,449.07	1,771.09	2,093.10	2,415.12	2,898.14
Prees	965.89	1,126.88	1,287.86	1,448.84	1,770.81	2,092.77	2,414.73	2,897.68
Quatt Malvern	993.57	1,159.18	1,324.77	1,490.36	1,821.55	2,152.74	2,483.93	2,980.72
Richards Castle	1,001.25	1,168.14	1,335.00	1,501.88	1,835.63	2,169.38	2,503.13	3,003.76
Rushbury	997.10	1,163.29	1,329.47	1,495.65	1,828.02	2,160.38	2,492.75	2,991.30
Ruyton-XI-Towns	1,007.82	1,175.81	1,343.76	1,511.74	1,847.68	2,183.62	2,519.56	3,023.48
Ryton & Grindle	955.40	1,114.64	1,273.87	1,433.10	1,751.57	2,070.03	2,388.50	2,866.20
Selattyn & Gobowen	1,016.51	1,185.94	1,355.35	1,524.77	1,863.61	2,202.44	2,541.28	3,049.54
Shawbury	982.99	1,146.83	1,310.66	1,474.49	1,802.16	2,129.82	2,457.48	2,948.98
Sheriffhales	971.38	1,133.28	1,295.18	1,457.07	1,780.87	2,104.65	2,428.45	2,914.14
Shifnal Town	969.84	1,131.49	1,293.12	1,454.76	1,778.04	2,101.32	2,424.60	2,909.52
Shrewsbury Town	974.75	1,137.22	1,299.67	1,462.13	1,787.05	2,111.96	2,436.88	2,924.26
Sibdon Carwood	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
St. Martins	1,023.30	1,193.86	1,364.40	1,534.95	1,876.05	2,217.15	2,558.25	3,069.90
Stanton Lacy	994.82	1,160.63	1,326.43	1,492.23	1,823.84	2,155.44	2,487.05	2,984.46
Stanton-Upon-Hine Heath	975.03	1,137.54	1,300.04	1,462.54	1,787.55	2,112.55	2,437.57	2,925.08
Stockton	971.43	1,133.35	1,295.25	1,457.15	1,780.96	2,104.77	2,428.58	2,914.30
Stoke-Upon-Tern	964.76	1,125.56	1,286.35	1,447.14	1,768.73	2,090.31	2,411.90	2,894.28
Stottesdon & Sidbury	981.92	1,145.58	1,309.23	1,472.88	1,800.19	2,127.49	2,454.80	2,945.76
Stowe	998.89	1,165.38	1,331.85	1,498.33	1,831.29	2,164.25	2,497.22	2,996.66
Sutton Maddock	964.31	1,125.03	1,285.75	1,446.46	1,767.90	2,089.33	2,410.77	2,892.92
Sutton-Upon-Tern	962.41	1,122.81	1,283.21	1,443.61	1,764.42	2,085.21	2,406.02	2,887.22
Tasley	960.69	1,120.81	1,280.92	1,441.03	1,761.26	2,081.48	2,401.72	2,882.06
Tong	966.48	1,127.57	1,288.64	1,449.72	1,771.88	2,094.04	2,416.20	2,899.44
Uffington	977.89	1,140.88	1,303.86	1,466.84	1,792.81	2,118.77	2,444.73	2,933.68
Upton Magna	968.73	1,130.19	1,291.64	1,453.09	1,776.00	2,098.90	2,421.82	2,906.18
Welshampton & Lyneal	969.75	1,131.39	1,293.01	1,454.63	1,777.88	2,101.13	2,424.38	2,909.26
Wem Rural		1,124.63	1,285.29		1,767.28	2,088.59	,	2,891.90
Wem Town	1,021.92	1,192.25	1,362.56	1,532.88	1,873.52	2,214.16	2,554.80	3,065.76
West Felton	1,006.70	1,174.50	1,342.27	1,510.06	1,845.63	2,181.20	2,516.76	3,020.12
Westbury	963.89	1,124.54	1,285.19	1,445.83	1,767.13	2,088.42	2,409.72	2,891.66
Weston Rhyn	1,000.84	1,167.67	1,334.46	1,501.27	1,834.88	2,168.50	2,502.11	3,002.54
Weston-Under-Redcastle	970.61	1,132.38	1,294.15	1,455.91	1,779.45	2,102.98	2,426.52	2,911.82
Wheathill	989.56	1,154.50	1,319.41	1,484.34	1,814.19	2,144.05	2,473.90	2,968.68
Whitchurch Rural	971.97	1,133.97	1,295.96	1,457.95	1,781.94	2,105.92	2,429.92	2,915.90
Whitchurch Town	1,026.07	1,197.09	1,368.10	1,539.11	1,881.14	2,223.16	2,565.18	3,078.22
Whittington	1,013.46	1,182.38	1,351.28	1,520.19	1,858.01	2,195.83	2,533.65	3,040.38
Whitton	986.10	1,150.46	1,314.80	1,479.15	1,807.85	2,136.55	2,465.25	2,958.30
Whixall	963.93	1,124.59	1,285.24	1,445.89	1,767.20	2,088.50	2,409.82	2,891.78
Wistanstow	999.11	1,165.64	1,332.15	1,443.63	1,831.71	2,164.75	2,497.78	2,997.34
THOMHOOT	000.11	1,100.04	1,002.10	1,100.01	1,001.71	2,107.10	2, 101.10	2,001.07

Council, 25<sup>th</sup> February 2010: Shropshire Council Revenue Budget Strategy 2010/11

# Appendix J

### Appendix C

### Council Tax Bands A to H for Shropshire Council, Fire Authority, Police Authority and Parish/Town Councils 2010/11

Parish / Town Council	Band A £:p	Band B £:p	Band C £:p	Band D £:p	Band E £:p	Band F £:p	Band G £:p	Band H £:p
Withington	991.39	1,156.62	1,321.85	1,487.08	1,817.55	2,148.00	2,478.47	2,974.16
Woore	976.65	1,139.44	1,302.21	1,464.98	1,790.53	2,116.08	2,441.63	2,929.96
Worfield & Rudge	960.75	1,120.88	1,281.00	1,441.12	1,761.37	2,081.61	2,401.87	2,882.24
Worthen with Shelve	997.81	1,164.13	1,330.42	1,496.72	1,829.32	2,161.93	2,494.53	2,993.44
Wroxeter & Uppington	960.83	1,120.97	1,281.11	1,441.24	1,761.52	2,081.79	2,402.07	2,882.48